

EXECUTIVE COMMITTEE TO BE HELD ON TUESDAY, 20 NOVEMBER, 2018

Please find attached Item 8 on the agenda for the above meeting

Improvement Report (Quarter 2 2018/19) (Pages 3 - 74)	
Consider report by the Chief Executive. (Copy attached).	

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OUR PLAN AND YOUR PART IN IT: SBC's CORPORATE PERFORMANCE AND IMPROVEMENT REPORT (QUARTER 2 2018/19)

Report by Chief Executive EXECUTIVE COMMITTEE

20 November 2018

1 PURPOSE AND SUMMARY

- 1.1 This report presents a high level summary of Scottish Borders Council's performance during Quarter 2 2018/19, with details contained within Appendices 1a, 1b, and 2. The report now includes reporting on the progress of change and improvement projects across SBC, replacing what was the separate Corporate Transformation report.
- 1.2 SBC approved a revised Corporate Plan (<u>Our Plan and Your Part in it 2018-2023</u>) in February 2018, with four corporate themes. In order to monitor progress against the four themes, a review of performance and context information will be undertaken quarterly and presented to Executive Committee.
- 1.3 Section 4 provides a summary of the progress of Change and Improvement projects, with further information is contained in **Appendix 1a**. Change and Improvement Projects are monitored on a weekly basis by Corporate Management Team (CMT) and through the SBC Financial Plan and associated monitoring.
- 1.4 Section 5 sets out any additions or changes to SBC performance indicators in this report, followed by a high level summary of performance in Section 6, with details provided in **Appendix 1b**
- 1.5 To reflect the significant investment made by SBC during 2018/19, an overview of the work and impact of Police Scotland's Community Action Team is provided at Section 7 and within **Appendix 2.**
- 1.6 The information contained within this report and appendices is also made available on the SBC website using the public facing part of SBC's Performance Management software (Pentana). This can be accessed at www.scotborders.gov.uk/performance

2 **RECOMMENDATIONS**

- 2.1 I recommend that the Committee:-
 - (a) Notes the progress update relating to Change and Improvement Projects, referenced in Section 4 and detailed further in Appendix 1a;
 - (b) Notes the changes to performance indicators outlined in Section 5 of this report;
 - (c) Acknowledges and notes the performance summarised in Sections 6 and 7, and detailed within Appendices 1b and 2 and the action that is being taken within services to improve or maintain performance.

3 BACKGROUND TO SBC PERFORMANCE REPORTING

- 3.1 SBC approved a revised Corporate Plan in February 2018 (Our Plan and Your Part in it 2018-2023). Against a continued challenging external context, the Plan presented how Scottish Borders Council will focus Services for our communities, set across four corporate themes:
 - Our Services For You
 - Independent, Achieving People
 - A Thriving Economy, With Opportunities For Everyone
 - Empowered, Vibrant Communities.
- 3.2 In order to ensure that corporate themes are addressed effectively, SBCs Performance Management Framework (PMF) was updated and presented to Council on 30th August 2018. This revised PMF set out how SBC would strengthen its performance management across both SBC Services and Commissioned services.
- 3.3 The **Appendices** reflect the quarterly reporting format structured around the four corporate themes, and uses a mixture of narrative, highlights, performance and context indicators.

4 CHANGE & IMPROVEMENT PROJECTS – UPDATE

- 4.1 All Change and Improvement projects (including those projects that previously formed the Corporate Transformation Programme) are now managed and monitored collectively under the 4 corporate themes. These projects are delivered in support of SBC's Corporate Plan, the SBC Financial Plan and the Health and Social Care Strategic Plan. Significant highlights are reported within Appendix 1a. This quarter, we highlight the following:
 - The selection of a supplier for our **Digital Customer Access** programme;
 - The development of **Work***Flex* **Borders** which will enable more effective filling of temporary roles across SBC and SBCares;
 - The new approach to property management, **Corporate Landlord**;
 - The trialling of Microsoft Office 365 software in advance of a wider roll-out;
 - The development of **Strata** (cloud-based software system) to enable more efficient processes for social care patients;
 - The development and submission of the **Borderlands Inclusive Growth Deal**.

5 ADDITIONS/CHANGES TO SBC PERFORMANCE INDICATORS (PI)

5.1 The **graphical summary** pages within Appendix 1a, which display performance indicators within each of the 4 corporate themes, have been simplified in this report and now show bars under each indicator highlighting whether the indicator has improved or deteriorated since the same period in the **preceding year**. A **green** bar denotes an **improvement** since the

same period in the preceding year and an **amber** bar denotes a **deterioration**.

- 5.2 The timescale for receiving adjusted figures from the Scottish Government for Planning determination times has been changed for 2018/19. Future provision of adjusted (i.e. verified) data is anticipated to be 6 monthly hence it is likely to be early 2019 before any further updates are available. The most up to date adjusted information displayed is Quarter 4 2017/18.
- 5.3 Quarter 1 2018/19 gas consumption and cost figures have been refreshed to reflect final bills, replacing estimated figures.
- 5.4 A new measure has been introduced for Welfare Benefits (Cumulative Monetary Gain for cases closed in the year to date). This is intended to reflect a fuller picture of monetary gain for these customers. Past trends are not available for this indicator.
- 5.5 The following performance indicators are included every 2nd quarter, and are included in this report:
 - Total Number of Contracts Awarded with Community Benefit Clauses (CBC) included
 - Number of new Employment and Skills opportunities delivered as a result of Community Benefit Clauses (CBC)
- 5.6 Context indicators for the number of people killed or seriously injured on Borders roads include "Un-vetted" data for Q2 2018. "Vetted" data is awaited from Police Scotland.
- 5.7 Appendix 2 contains information on the impact of the Community Action team (CAT). This quarter, an additional page has been included showing results from the Household Survey around how safe people feel, issues experienced by residents in their communities and the public perception of the CAT to date.

6 CURRENT PERFORMANCE AGAINST THE COUNCIL'S CORPORATE THEMES

6.1 Performance measures – summary of key successes

- (a) The Annual Average Community Recycling Centre (CRC) Recycling Rate has grown to 59.19% in Quarter 2. There has been an increase in green waste at CRC sites, thought to be due to seasonal variation.
- (b) School attendance in Quarter 2 increased over Quarter 1, as has been seen in previous years. Primary school attendance in Quarter 2 was 97.01% with secondary school attendance being 93.2%.
- (c) The number of new business start-ups assisted by Business Gateway rose to 67 in Quarter 2. This is the highest quarterly figure since Quarter 4 2016/17.
- (d) Asset transfers for long leases have been agreed with Kelso Heritage Society for land to develop a community orchard and Selkirk Community Shed (premises). A participation request from Eyemouth & District Community Trust to improve community participation in the economic regeneration of Eyemouth was agreed.

(e) The number of contracts awarded containing community benefit clauses remains encouraging with eight in Quarter 1 and seven in Quarter 2. Examples carrying a community benefit requirement included the Schools Early Years Provision, Jim Clark Museum and Pool Cars contracts. In Quarter 1 and Quarter 2 seven new jobs and seven work experience posts were realised as a result of community benefit clauses.

6.2 Performance measures – summary of challenges

- (a) The Annual Household Recycling Rate has reduced slightly in Quarter 2 to 39%. Some of this will be due to natural variation in the tonnages - for example a decrease in collected dry mixed recyclate, Waste Electrical & Electronic Equipment (WEEE) and scrap metal at the CRC sites.
- (b) This year, Gas consumption costs have increased by 11.2% due to increases in Gas unit costs and the temperature during our heating season being 7.5% colder. When the weather variation is taken into account the normalised gas consumption shows a decrease of 5.4%. (Note Energy figures relate to 26 key sites that are monitored on a half-hourly basis). Work is ongoing through SBC's Energy Efficiency Programme to make improvements and generate savings across the SBC estate.
- (c) The % of stage one complaints closed within 5 working days has reduced to 75% and is now 13.7% lower than Quarter 2 2017/18. Over the same period, the average number of days to respond to complaints at stage one has increased from 4.1 to 4.8 days. As part of delivering the new Customer Strategy, SBC is currently reviewing the way it handles complaints to ensure the focus is resolving them as quickly and effectively as possible.
- (d) The % of Freedom of Information Requests completed on time has reduced to 86% in Quarter 2. Complexity of requests and access to information and data have impacted performance and are being addressed within services. FOI performance is reviewed regularly by Corporate Management Team.
- (e) We have seen a further small decline to 69% in the number of Looked After Children over the age of 12 placed within a family setting. (Across all age groups 85% of Looked After Children were within a family setting). In Aug 2017, legislation was implemented (under the Children and Young People (Scotland) Act 2014) to allow young people who are looked after (from age 16 – 21) to change their legal status to 'Continuing Care' (as opposed to 'looked after') but remain in the same care placement (usually a foster placement). In Borders, we currently have a number of young people in 'Continuing Care', the majority of whom are in a family based placement but no longer count as 'looked after'. This contributes to the ongoing downward (negative) trend, and the measure therefore needs to be examined in this new legislative context to ensure that the situation in relation to the balance of care is accurately reflected.

7 COMMUNITY ACTION TEAM – SUMMARY OF ACTIVITY AND IMPACT

7.1 Year to date (Quarters 1 & 2) there have been 1,735 recorded group 1-5 crimes and offences, a 7.3% decrease on the previous year. SBC is investing £282k during 2018/19 in a Community Action Team (CAT), working closely with Police Scotland to respond to local issues and concerns. An infographic summary is provided at Appendix 2.

During Quarter 2 the CAT has:

- issued 241 parking tickets;
- carried out 83.5 hours of High Visibility foot patrols and 145 hours of mobile patrols;
- carried out 44 Person Drug searches (31.8% positive) and 19 Premises Drug searches (78.9% positive);
- carried out 20 static road checks and provided education and advice to motorists;
- issued 3 Road Traffic Fixed Penalties;
- provided patrols at local events and festivals, engaging with the local community and dealing robustly with antisocial issues including carrying out seizures of alcohol from young people and several recoveries of controlled substances.
- 7.2 Examples of "Tasking" in Q2 included:
 - Antisocial issues in the Berwickshire locality;
 - Antisocial behaviour, intimidation, harassment and vandalism in the Cheviot locality;
 - Issues at locations in the Eildon locality;
 - Youth issues in the Teviot locality;
 - Antisocial driving and youth alcohol issues in the Tweeddale locality;

8 IMPLICATIONS

8.1 Financial

There are no costs attached to any of the recommendations contained in this report.

8.2 **Risk and Mitigations**

Effective performance management arrangements will ensure that services, and those providing services on behalf of SBC, are aware of any weaknesses and can take corrective action in a timely manner, therefore mitigating any risks more effectively. The Council's Risk Management Policy and framework ensures that all services, and services delivered by third parties, identify and manage risks to the achievement of their objectives, with senior management providing appropriate levels of oversight. Performance should be enhanced by having robust risk management arrangements in place.

8.3 Equalities

There are no adverse equality/diversity implications. Performance reporting may help the Council to identify and address any equality / diversity issues and improve processes and procedures.

8.4 Acting Sustainably

Economic, social and environmental impact of SBC actions can be monitored more effectively if there is effective performance reporting arrangements in place.

8.5 Carbon Management

There are no significant effects on carbon emissions arising from the proposals contained in this report.

8.6 Rural Proofing

This report does not relate to new or amended policy or strategy and as a result rural proofing is not an applicable consideration.

8.7 **Changes to Scheme of Administration or Scheme of Delegation**

There are no changes to be made to either the Scheme of Administration or the Scheme of Delegation as a result of the proposals contained in this report.

9 CONSULTATION

- 9.1 The Chief Financial Officer, the Monitoring Officer, the Chief Legal Officer, the Chief Officer Audit and Risk, the Service Director HR, and the Clerk to the Council have been consulted and their comments have been incorporated into the final report.
- 9.2 Corporate Communications have been consulted and their comments incorporated into this report.

Approved by

Tracey Logan	Signature
Chief Executive	

Author(s)

Name	Designation and Contact Number
Sarah Watters	Policy, Performance and Planning Tel: 01835 826542

Background Papers:

Previous Minute Reference: Scottish Borders Council Executive Committee 4th September 2018

Note – You can get this document on tape, in Braille, large print and various computer formats by contacting the address below. Sarah Watters can also give information on other language translations as well as providing additional copies.

Contact: Sarah Watters, Scottish Borders Council Headquarters, Newtown St Boswells, Melrose, Tel 01835 826542, swatters@scotborders.gov.uk

Appendix 1a

Executive Performance Report

2018/19: Quarter 2

Highlights

OUR PLAN for 2018-2023 and your part in it

HIGHLIGHTS DURING QUARTER 2 JULY to SEPTEMBER 2018

NEW STRATEGY PUTS CUSTOMERS AT THE HEART OF SCOTTISH BORDERS COUNCIL

SBC has agreed a new Customer Strategy putting customers at the heart of designing and delivering services, making the most of digital technology.

Key actions include:

- the delivery of appropriate services online to maximise our investment in technology and provide 24/7 flexible access
- building digital skills
- coordinating access to translation and interpretation services
- customer care training for staff
- working with partners to deliver training for frontline staff to improve support for customers with more complex needs
- developing the locality approach so communities and partners can help shape local services.

Our Digital Customer Access project will be a key part of providing an increased range of digital services, helping us to establish a single view of the customer and avoiding details having to be repeated.



WHAT MATTERS HUBS AVAILABLE IN GALASHIELS AND KELSO

The expansion of What Matters Hubs has continued with weekly drop in sessions now being provided in Galashiels and Kelso.

The Hubs offer drop-in sessions and appointments where people can meet staff such as social workers and occupational therapists and also third sector representatives such as the Red Cross.

Visitors to the Hubs can also get advice about social care and health services, ways of remaining independent in their own homes and information on what is happening locally that would enable them to take up a range of activities or interests.

£70M SPENT WITH LOCAL BUSINESSES IN PAST YEAR

The key ambition of SBCs Procurement Strategy is to support our local market and the economy.



Our first annual **Procurement** report has shown that in 2017/18 the level of local spend has increased by 2.9% with 44.3% (£69.7m) of the overall Council spend with third parties being with businesses operating in the geographical boundaries of the Scottish Borders.

This allowed a variety of community benefits to be delivered through a range of contracts.



SERVICES

INDEPENDENT.

PEOPLE

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FOUR MILLION JOURNEYS MADE ON BORDERS RAILWAY

The Borders Railway reached its 3rd anniversary of opening on September 6th and we were delighted that four million journeys have been made on the railway. This is further proof of the positive impact the railway is having on communities it services, including those in the Scottish Borders.

SUCCESSFUL SUMMER OF STEAM

A steam train experience operating in the Scottish Borders has reported a second successful year, bringing more than 1200 visitors to the region. The Scottish Railway Preservation Society's steam special ran four trips from the Fife Coast to the Scottish Borders every Sunday in August.

LOCALITIES BID FUND your money your choice -

ECONOMY, WITH

OPPORTUNITIES

FOR EVERYONE

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COMMUNITIES

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LOCALITIES BID FUND ROUND ONE PROJECTS

Julie's Kitchen Garden

Following the award of £4,600 this group have successfully created a fruit and vegetable garden in the school grounds of Clovenfords Primary. The garden has been well used with plenty of produce for school lunches and to help promote healthy food choices.

Escape Youth Services

Having been awarded £8,000 this group are installing two 10 metre traverse climbing walls in their Youth Café games hall. Open 5 nights a week the group are looking to offer a wider range of sports and improve health, fitness and social skills.



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OUR SERVICES · · FOR YOU INDEPENDENT, ACHIEVING PEOPLE FOR EVERYONE EMPOWERED, VIBRANT COMMUNITIES

CHANGE AND IMPROVEMENT HIGHLIGHTS DURING QUARTER 2 JULY to SEPTEMBER 2018 Programmes & projects that will impact on performance

PLANNING PERMISSION PROCESSING

CUSTOMER ADVICE AND SUPPORT

SCOTTISH BORDERS COUNCIL ENERGY USE

WASTE RECYCLING

> COMPLAINTS TO SCOTTISH BORDERS

SUPPLIER INVOICES

HELPING BUSINESSES

OCCUPANCY OF SCOTTISH BORDERS COUNCIL PROPERTIES

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CAPITAL PROJECTS PROGRESS



We have agreed with CGI the selection of Jadu to deliver the digital infrastructure, and work is underway to create a 'digital front door' allowing Scottish Borders citizens to interact with the Council by registering a

MyScotBorders account.

Through this, citizens will be able to submit enquiries, apply for services, report faults, make payments, request information, view transactions and manage their Council Tax account.

WORK*FLEX* BORDERS

Work*Flex* Borders is a brand to promote, manage and fulfil temporary roles (casual and seasonal) across Scottish Borders Council and SB Cares in a smart. streamlined way. We will engage with existing casual/relief staff as well as advertise both internally and externally for people to sign up to WorkFlex Borders to cover shifts/posts at short notice. An internal agency/staffing pool supported by the appropriate cloud based software tool and mobile app will have a two-fold

- It will improve and transform the traditional, intrusive, time-consuming shift cover processes
- Secondly, it will provide service managers an easy to use, responsive alternative to shift cover through overtime by means of relief/ casual shifts posted and accepted online.



CORPORATE LANDLORD

Corporate Landlord is a new approach to property management which aims to create long-term benefits for our organisations and the communities we serve.

Work is already underway and a Property Helpdesk has been launched meaning all requests are now logged in one place allowing the Council to have a better idea of the types of maintenance required across its estate, how much money is spent on maintenance and will eventually give a clearer picture of the condition of our properties.

OFFICE 365

OFFICE 365 is a cloud based environment offering access to familiar Microsoft titles like Word and Excel and others like Sway and Delve which are only available through Office 365. Key benefits to adopting this model include opportunities to make processes more efficient and to allow collaborative working across teams and organisations.

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Since the beginning of this year we have been working closely with CGI to prepare our IT infrastructure to allow the successful deployment of Office 365. After a productive small scale pilot we have progressed to expand to an early adopter group of 86 SBC staff. We are continuing to learn from this group to facilitate an effective deployment to the remaining 2600 SBC IT





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OUR SERVICES ····· FOR YOU

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INDEPENDENT, ACHIEVING PEOPLE A THRIVING OPPORTUNITIES FOR EVERYONE

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EMPOWERED, VIBRANT COMMUNITIES

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CHANGE AND IMPROVEMENT HIGHLIGHTS DURING QUARTER 2 JULY to SEPTEMBER 2018 Programmes & projects that will impact on performance



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CONTEXT

INDICATORS UPDATE OUR SERVICES FOR YOU

OUR SERVICES FOR YOU OUR PERFORMANCE DURING Q2 JULY to SEPTEMBER 2018

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PLANNING PERMISSION #	PLANNING PERMISSION #	PLANNING PERMISSION #	INDICATOR	THIS PERIOD	LAST PERIOD	CHANGE
127	7 2	(0	Planning Applications	348	354	1
13.7 weeks – average time to process Major Developments	7.2 weeks – average time to determine Local Developments – Non Householder	6_8 weeks – average time to determine Local Developments – Householder	Killed on Borders Roads Seriously injured on Borders Roads	1 15	2 10	↓ ↑
			Capital Receipts Cumulative **	£114.9k	£113.9k	n/a
			Properties surplus	30	25	1
Note: figure relates to Q4 17/18	Note: figure relates to Q4 17/18	Note: figure relates to Q4 17/18	Properties marketed	5	8	\downarrow
	······································	······	Properties under offer	16	8	↑
WASTE RECYCLING # HOUSEHOLD RECYCLING 39_00% of our household waste on average, was recycled over the last 12 months	WASTE RECYCLING # HOUSEHOLD 'OTHER' TREATMENT 0.34% of our household waste required 'other' treatment , on average over the last 12 months	ENERGY USE (26 key sites) ELECTRICITY 1,242,796 kilowatt hours or Electricity used at a cost of E0.166m	KEY # 1 quarter lag ** Cumu Context Indicators are indic Council has indirect influer include the context within v (e.g. employment rate)	ators where ice (e.g. crim	Scottish Bo ne figures) o	orders or can
Down from 39.19% in Q2 2017	Up from 0.31% in Q2 2017	Down from 1,394,751 Kwh in Q2 2017/18 Down from £0.174m in Q2 2017/18				
WASTE RECYCLING # HOUSEHOLD LANDFILLED	WASTE RECYCLING # COMMUNITY RECYCLING CENTRES	ENERGY USE (26 key sites) GAS				
60,66% of our household waste on average, was sent to Landfill over the last 12 months	59.19% of waste was recycled at SBC Community Recycling Centres, on average, over the last 12 months	1,017,090 kilowatt hours or Gas used at a cost of £0.041m				
		Up from 981,685 Kwh in Q2 2017/18				



CONTEXT

INDICATORS UPDATE OUR SERVICES FOR YOU

OUR SERVICES FOR YOU OUR PERFORMANCE DURING Q2 JULY to SEPTEMBER 2018

WELFARE BENEFITS	HOUSING BENEFIT & COUNCIL TAX REDUCTION -	HOUSING BENEFIT & COUNCIL TAX REDUCTION -	INDICATOR	THIS PERIOD	LAST PERIOD	CHANGE
295 people contacted us for Welfare Benefits advice receiving over	NEW CLAIMS	CHANGE EVENTS 9.71 days – average time to	Face to Face Interactions (CRM) by Customer Services	15,734	15,245	ſ
£0.812m in additional benefits	to process New Claims	process Change Events	Total logged customer contact with SBC	42,965	42,257	Ŷ
Down from 437 in Q2 17/18			Complaints Closed	148	226	\downarrow
Down from £1.276m in Q2 17/18	Down from 39.31 days in Q2 17/18	Down from 10.28 days in Q2 17/18	FOIs requests received	356	352	1
	•		Facebook Engagements	66,041	59,448	↑
CUSTOMER CALLS	COUNCIL TAX	FREEDOM OF INFORMATION	Twitter Engagements	10,821	11,702	\downarrow
0/ 000		REQUESTS (FOI)	KEY # 1 quarter lag ** Cumu	lative in year	↑ Increased	↓ Reduced
24,980 phone interactions were logged by our Contact Centres	57.01% of Council Tax due was collected	86% of FOI requests were completed on time	Context Indicators are indic Council has indirect influen include the context within w (e.g. employment rate)	ce (e.g. crin	ne figures) c	or can
Down from 26,413 in Q2 17/18	Down from 57.39% in Q2 17/18	Down from 94% in Q2 17/18				
CUSTOMER COMPLAINTS STAGE ONE	CUSTOMER COMPLAINTS STAGE TWO	CUSTOMER COMPLAINTS ESCALATED COMPLAINTS				
Our average response times for complaints was	Our average response times for complaints was	Our average response times for escalated complaints was				
4.8 days at stage one	19.1 days at stage two	13.9 days				
Up from 4.1 days in Q2 17/18	Up from 15.0 days in Q2 17/18	Down from 14.2 days in Q2 17/18				
We closed 75% of complaints at stage one within 5 working days	We closed 60% of complaints at stage two within 20 working days	We closed 83.3% of escalated complaints within 20 working days				
Down from 88.7% in Q2 17/18	Down from 80.5% in Q2 17/18	Up from 75.0% in Q2 17/18				Scottisł

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INDEPENDENT, ACHIEVING PEOPLE OUR PERFORMANCE DURING **Q2 JULY** to **SEPTEMBER 2018**

SCHOOL ATTENDANCE PRIMARY SCHOOLS 97.01% of pupils attended their primary school	SCHOOL EXCLUSIONS PRIMARY SCHOOLS	LOOKED AFTER CHILDREN AGED 12+ 69% of looked after children (aged 12+) in a community family based placement (end of Sep-18)
Up from 96.86% in Q2 17/18	Down from 17 in Q2 17/18	Down from 73% at end of Q2 17/18
SCHOOL ATTENDANCE SECONDARY SCHOOLS 93.2% of pupils attended their secondary school	SCHOOL EXCLUSIONS SECONDARY SCHOOLS 39 exclusions from secondary school	LOOKED AFTER CHILDREN ALL AGES 85% of looked after children (all ages) in a community family based placement (end of Sep-18)
Down from 93.28% in Q2 17/18	Up from 32 in Q2 17/18	In line with 85% at end of Q2 17/18
SCHOOL ATTENDANCE OVERALL 95.1% of pupils attended school overall	SCHOOL EXCLUSIONS OVERALL 43 exclusions from primary and secondary schools	
In line with 95.1% in Q2 17/18	Down from 49 in Q2 17/18	

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CONTEXT INDICATORS UPDATE INDEPENDENT, ACHIEVING PEOPLE

INDICATOR	THIS PERIOD	LAST PERIOD	CHANGE		
Schools/Nurseries inspections	1	2	\downarrow		
Looked After Children	212	213	\downarrow		
Inter-agency Referral Discussions - child	138	170	\downarrow		
Child Protection Register	53	43	↑		
New Modern Apprentices employed this year	35	13	ſ		
Modern Apprentices securing employment with SBC after MA	3	0	ſ		
Number of Current Modern Apprentices	46	39	¢		
KEV # 1 guartar lag ** Currul	ativo in voar	1 Incroscod	Doducod		

KEY # 1 quarter lag ** Cumulative in year ↑ Increased ↓ Reduced

Context Indicators are indicators where Scottish Borders Council has indirect influence (e.g. crime figures) or can include the context within which the council is operating (e.g. employment rate)





INDEPENDENT, ACHIEVING PEOPLE OUR PERFORMANCE DURING Q2 JULY to SEPTEMBER 2018

SOCIAL CARE MEDIATION SERVICE CARE AT HOME 40.3% of cases showing **79%** of **adults** (aged 65yrs+) agreement or improvement after received care at home compared mediation to a care home/residential setting (end Sep-18) Up from 77% at end of Q2 17/18 Down from 62.8% at end of Q2 17/18 SOCIAL CARE DELAYED DISCHARGES SELF DIRECTED SUPPORT FROM HOSPITAL # 82.2% of adults are using the 876 bed days associated with **Self Directed Support approach** delayed discharges in residents (end Sep-18) aged 75+ (rate per 1000 population)

Up from 70.9% in Q2 17/18

SOCIAL CARE **NEW SERVICE USERS**

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91% of new service users received a service within 6 weeks of assessment (end Sep-18)

Down from 98% at end of Q2 17/18



Performance indicators with a guarter lag in data.

CONTEXT **INDICATORS UPDATE INDEPENDENT, ACHIEVING PEOPLE**

INDICATOR	THIS PERIOD	LAST PERIOD	CHANGE
Adult self-directed care per 1,000 pop	20.59	20.16	↑
Adult protection - Concerns	76	96	\downarrow
Adult protection - Investigations	45	44	↑
Reported incidents of domestic abuse **	528	270	n/a
Referrals To Domestic Abuse Services **	370	184	n/a
ASB Incidents **	7,961	3,957	n/a
ASB Early Interventions *	468	226	n/a
Monitored for ASB **	820	416	n/a
Referrals to mediation **	74	38	n/a
Group 1-5 recorded crimes and offences **	1,735	891	n/a
KEY # 1 quarter lag ** Cumula	tive in year	↑ Increased	↓ Reduced

Context Indicators are indicators where Scottish Borders Council has indirect influence (e.g. crime figures) or can include the context within which the council is operating (e.g. employment rate)



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A THRIVING ECONOMY, WITH OPPORTUNITIES FOR EVERYONE

OUR PERFORMANCE DURING Q2 JULY to SEPTEMBER 2018

BUSINESS GATEWAY NEW BUSINESSES 67 new businesses were created with our help	INVOICES PAID 85% of invoices, on average were paid within 30 days	TOP CAPITAL PROJECTS Of the top major projects ongoing across the council (end Sep-18) 18 are on target	
Up from 50 in Q2 17/18	Up from 75% in Q2 17/18	Up from 15 in Q2 17/18	
BUSINESS GATEWAY BUSINESSES SUPPORTED	OCCUPANCY RATES	1 is slightly behind target	
365 businesses were supported	commercial properties owned by the council were occupied	Down from 4 in Q2 17/18	
	(end Sep-18)	O are not on target	
Up from 324 in Q2 17/18	Up from 86.6% in Q2 17/18	Down from 1 in Q2 17/18	
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CONTEXT INDICATORS UPDATE A THRIVING ECONOMY, WITH OPPORTUNITIES FOR EVERYONE

INDICATOR	THIS PERIOD	LAST PERIOD	CHANGE
16 - 64 Employment rate #	74.1%	74.1%	-
16 - 64 Claimant Count	1.73%	1.63%	↑
18 - 24 Claimant Count	3.73%	3.47%	↑
SB Business Loan Fund - loans	1	0	ſ
SB Business Loan Fund – loans £	£20.0k	£O	ſ
SB Business Fund – grants	3	5	\downarrow
SB Business Fund – grants £	£9.3k	£13.1k	\downarrow
KEY # 1 quarter lag ** Cumul	ative in year	↑ Increased	↓ Reduced

Context Indicators are indicators where Scottish Borders Council has indirect influence (e.g. crime figures) or can include the context within which the council is operating (e.g. employment rate)



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EMPOWERED VIBRANT COMMUNITIES OUR PERFORMANCE DURING Q2 JULY to SEPTEMBER 2018

SCOTTISH BORDERS COUNCIL COMMUNITY ACTION TEAM (WITH POLICE SCOTLAND)

83.5 hours of High Visibility foot patrols

145 hours of mobile patrols

241 parking tickets issued

444 person Drug searches (31.8% positive) and

19 premises Drug searches (78.9% positive)

20 static road checks

3 Road Traffic Fixed Penalties

See appendix 2 for quarterly comparisons.



ASSET TRANSFER REQUESTS COMMUNITY PARTICIPATION **O** asset transfer requests were **O** participation requests were Received Received In line with 0 in Q2 17/18 Down from 1 in Q2 17/18 **1** participation requests were **Z** asset transfer requests were Agreed Agreed Up from 0 in Q2 17/18 Up from 0 in Q2 17/18 **O** asset transfer requests were **O** participation requests were Refused Refused In line with 0 in Q2 17/18 In line with 0 in Q2 17/18 **COMMUNITY RESILIENCE SBALERT REGISTRATIONS** 5,079 people were registered for SB Alert

Up from 4,998 in Q2 17/18

For more on performance visit **www.scotborders.gov.uk/performance** or email **performanceldscotborders.gov.uk** Correct at time of publication: 13 November 2018. # Performance indicators with a quarter lag in data.

CONTEXT INDICATORS UPDATE EMPOWERED VIBRANT COMMUNITIES

	INDICATOR	THIS PERIOD	LAST PERIOD	CHANGE
	Active community resilience plans	42	41	↑
	Progressing community resilience plans	12	11	ſ
1	Community Grant – grants	14	13	Ť
	Community Grant – grants £	£45.0k	£49.7k	\downarrow
	Community Grant – total project cost £	£141.4k	£111.6k	ſ
	Quality of Life Fund – £ **	£52.5k	£27.3k	n/a
	Neighbourhood Small Schemes Fund – £ **	£47.5k	£20.1k	n/a
	Volunteer work with SBC	186	203	\downarrow
	KEY # 1 quarter lag ** Cumula	ative in year $ m \prime$	lncreased	↓ Reduced

Context Indicators are indicators where Scottish Borders Council has indirect influence (e.g. crime figures) or can include the context within which the council is operating (e.g. employment rate)



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Appendix 1b

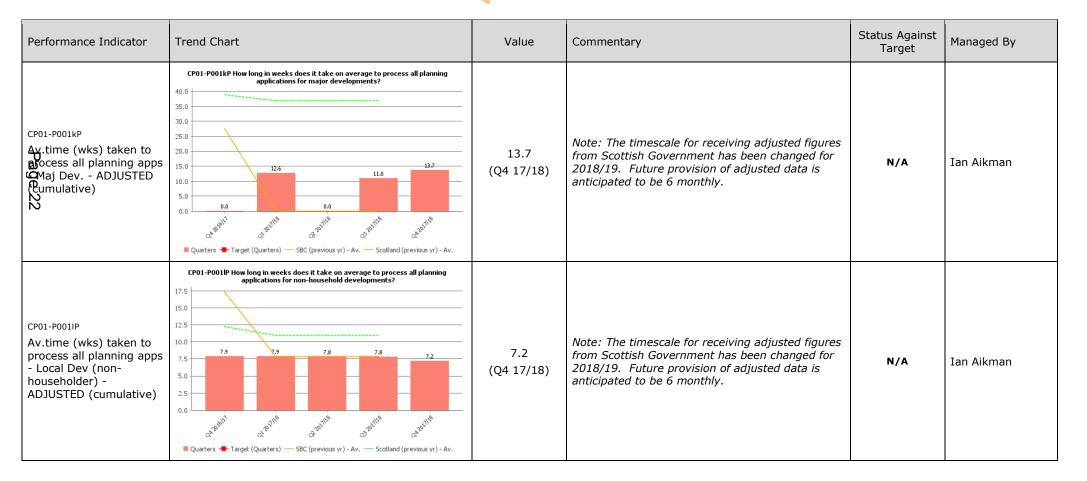
Executive Performance Report

2018/19: Quarter 2

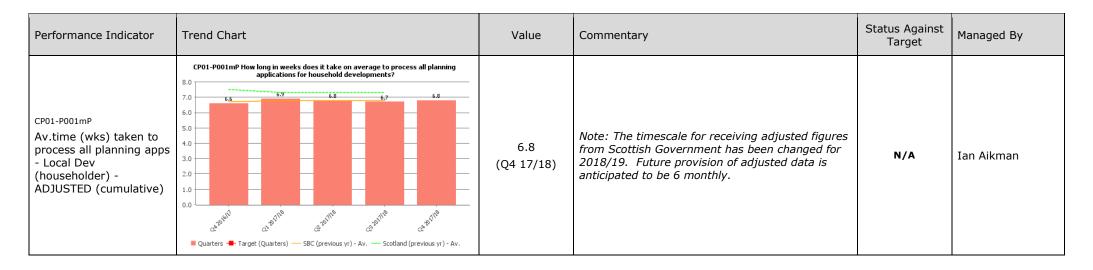
Performance & Context Indicators

KEY	Indicator is:	A Indicator is:	Indicator is:
	 On target and as forecast, or In line with national trend, or Showing a long term positive trend 	 Just off target /off forecast, or Showing longer term trends that need to be watched 	 Off target & not as forecast, or Out of line with national trends, or Showing longer term negative trends

Our Services for You: <u>PERFORMANCE</u> Indicators 🥠







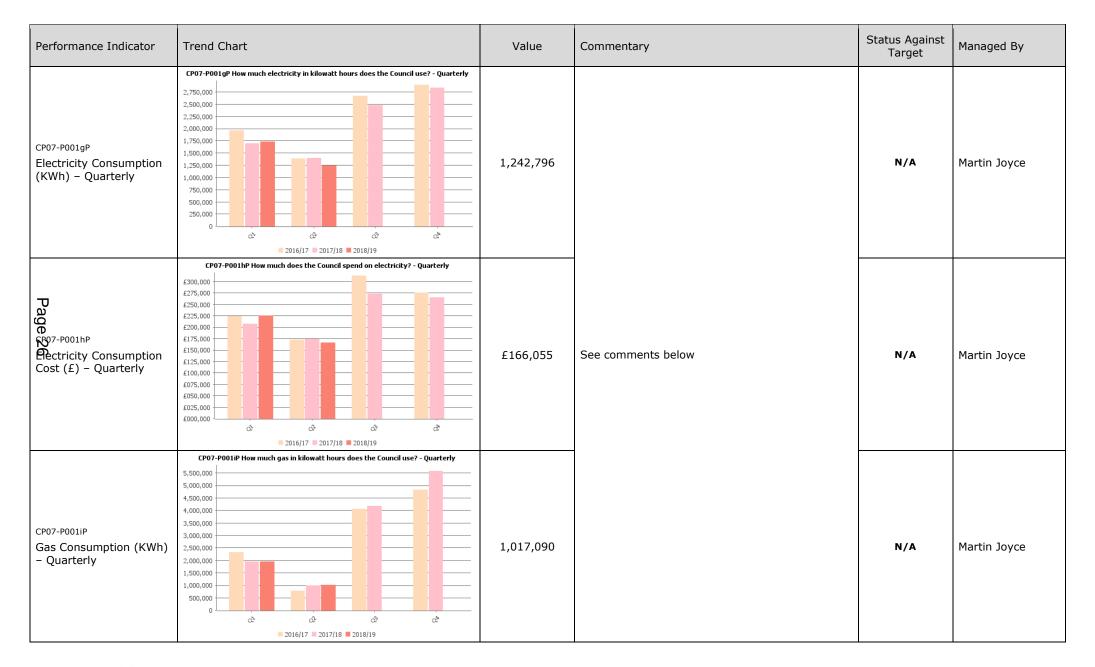


Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
CP05-P001cP Annual Household Recycling Rate (%) - UNVERIFIED (cumulative rolling average)	CP05-P001cP How much of our household waste is recycled (%) - UNVERIFIED (cumulative rolling average) 100.00 90.00 90.00 80.00 70.00 60.00 50.00 39.19 39.74 39.88 39.52 39.00 10.00 20.00 <td< td=""><td>Recycling Rate There has bee</td><td>Observations: <u>Recycling Rate</u> There has been a slight decrease in the recycling rate. Some of this will be due to natural variation</td><td>N/A</td><td>Ross Sharp-Dent</td></td<>	Recycling Rate There has bee	Observations: <u>Recycling Rate</u> There has been a slight decrease in the recycling rate. Some of this will be due to natural variation	N/A	Ross Sharp-Dent
D 05-P001dP Annual Household Waste Handfilled Rate (%) - UNVERIFIED (cumulative rolling average)	CP05-P001dP How much of our household waste goes to landfill (%) - UNVERIFIED (cumulative rolling average) 100.00 90.00 80.00 70.00 60.50 59.92 59.76 60.13 60.66 50.00 40.00 30.00 20.00 0.00 20.00 0.00 20.00	60.66	 in the tonnages - for example a decrease in collected dry mixed recyclate, Waste Electrical & Electronic Equipment (WEEE) and scrap metal at the CRC sites. Landfill Rate As the recycling rate has decreased slightly, the landfill rate has increased. This could be due to natural variation in the tonnages collected from year to year and month to month. Other Treatment The percentage of waste going to "other treatment" has decreased. This is a small percentage and is related to material that was 	N/A	Ross Sharp-Dent
CP05-P001eP Annual Household Waste 'Other Treatment' Rate (%) - UNVERIFIED (cumulative rolling average)	CP05-P001eP How much of our household waste requires other treatment (%) - UNVERIFIED (cumulative rolling average) 100.00 90.00 80.00 70.00 60.00 50.00 90.00	0.34	sent off for recycling but which identified as contamination through the sorting process. <i>Note: Quarters are "Calendar" year basis.</i>	N/A	Ross Sharp-Dent

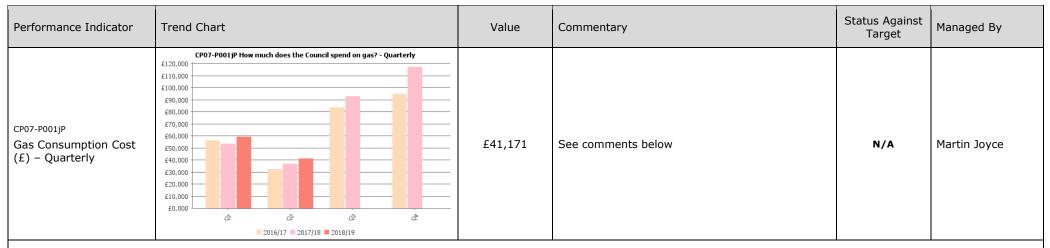


Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
CP05-P001fP Annual Average Community Recycling Centre (CRC) Recycling Rate (%) (cumulative rolling ave)	CPOS-P001fP How much of our waste do we recycle at Community Recycling Centres? 100.00 90.00 90.00 90.00 80.00 57.17 57.91 58.54 58.67 59.19 50.00 57.17 57.91 50.00 50.00 58.54 50.00 57.17 58.54 50.00 50.00 50.00 40.00 50.00 50.00 50.00 57.17 57.91 50.00 50.00 50.00 40.00 50.00 50.00 50.00 58.54 58.67 59.19 58.54 58.67 50.00 50.00 50.00 40.00 50.00 50.00 50.00 58.54 58.67 59.19 58.54 58.67 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00	59.19	Observations: <u>Recycling Centres</u> The recycling centre rate recycling rate has increased slightly. There has been an increase in green waste at CRC sites, this is thought to be due to seasonal variation. <i>Note: Quarters are "Calendar" year basis.</i>	N/A	Ross Sharp-Dent
CP06-P14P Percentage of Working Pays Lost - Council Average			Note: Reporting on absence from Business World is being further developed and tested, and regular reporting will recommence as soon as possible. This remains a key area of focus for SBC at this time.		Ian Angus









Overall

The overall energy consumption has decreased by 0.9% with an overall cost wcrease of 4.5% which reflects a unit price increase in electricity and gas costs. \Box

Electricity

This year so far we have seen a decrease in electricity consumption of 3.3% but a cost increase of 2.9% associated with unit price increases.

Gas

Gas consumption has increased by 1.7 % with costs increasing by 11.2%. Increases in gas unit cost have contributed to this cost increase. The temperature during our heating season was 7.5% colder than the previous year which has caused an increase in consumption. When the weather variation is taken into account the normalised gas consumption actually shows a decrease of 5.4%.

Actions we are taking to improve our performance

What we've been doing:

As part of the transformation programme of works the Energy Efficiency Programme (EPP) is focussed on delivering cost effective energy reductions that represent best value for money while reducing the our energy consumption and costs as much as possible.

As part of this programme this year we:

- Completed LED upgrades on further sites ٠
- Installed Solar Panels at 12 of our sites ٠
- Commenced installation of £1.5 million of energy efficiency works including a large ٠ number of renewable energy and heating projects
- Upgraded aging storage heaters with high heat retention heaters ٠

What's coming up:

- ٠ Further phases of LED lighting projects are planned for 2018-19
- Maximising efficiency of our electrically heated buildings .
- We are identifying and planning priority work at our most inefficient properties ٠
- We are working closely with our managed services partners to identify and implement efficiency opportunities
- We continue to work hard with our new buildings to ensure they are run as efficiently as possible
- We will actively engage with new building projects at design concept stage to ensure our new building stock is as efficient as possible and renewable energy opportunities are realized.

Note: O1 Gas figs updated to reflect final bills replacing estimated figures.

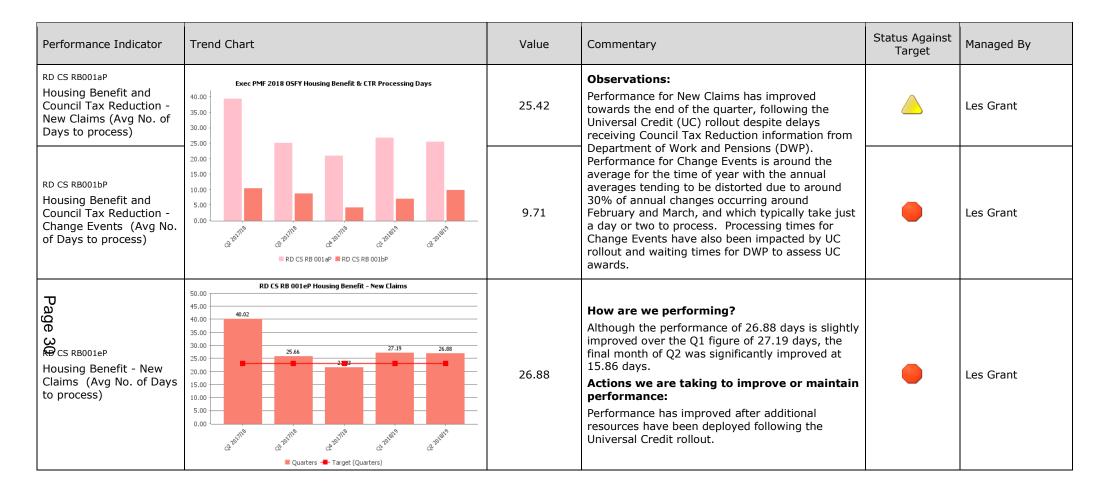


Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
^{CP07-P001aaP} Council Tax - In Year Collection Level	CP07_P001aaP Council Tax – In Year Collection LBL	57.01%	Observations: Collection rates are steady during Q2 but overall remain slightly below target for the quarter. We fully expect to achieve year end targets and work continues on targeting Council Tax Reduction applications to assist with meeting these targets.		Jenni Craig
Voice interactions (taken through CRM) by Customer Services	CP08-P065P How many people were logged as contacting our Contact Centres by phone? (CP08-P65P)	24,980	 How we are performing: In Q2 the number of voice interactions increased by 818 when compared with Q1. When making a comparison with Q2 last year (2017/18) there has been a decrease of 1,433 voice interactions taken through CRM. Actions we are taking to improve/maintain performance: Voice interaction remains the most used method of contact and tends to fluctuate with noticeable increases during severe weather. Work continues on moving services online and the promotion of the 0300 number is continuous. 	N/A	Les Grant



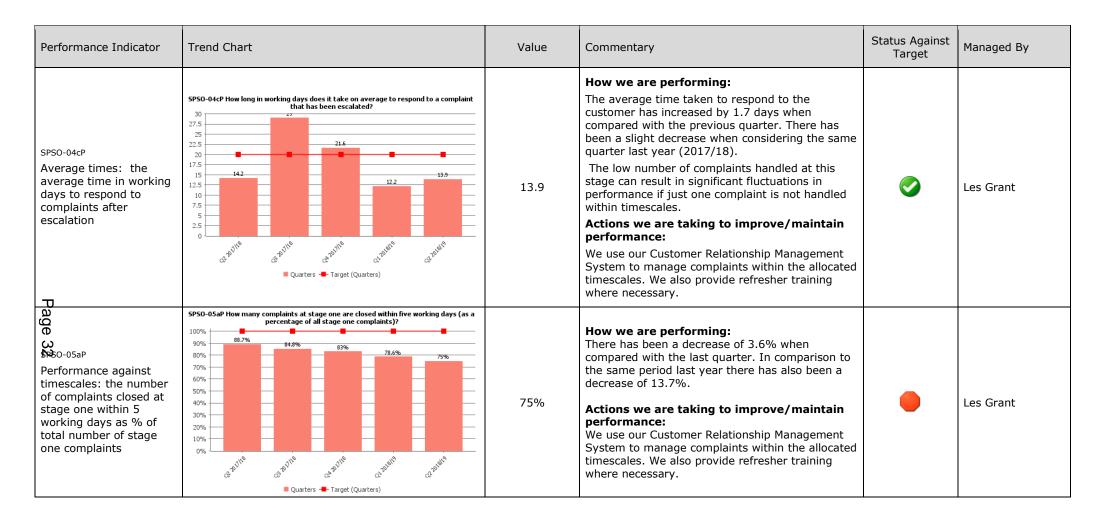
Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
CP03-P035P Number of People referred to Welfare Benefits in the quarter	CP03-P035P How many people have been referred for advice or advocacy through the Welfare Benefits Service in the quarter?	295	Observations: The decrease in the number of referrals received by the Financial Inclusion Team in Quarter 2 is likely to be a direct consequence of the implementation during quarter 2 of new arrangements for managing financial inclusion referrals from Social Work. The new referral process facilitates faster assessment thereby ensuring that, where appropriate, referrals are directed more quickly to the most appropriate Council team or external agency and that, in many instances, an effective advice and assistance service can be provided to customers without the need for the involvement of the Financial Inclusion team. From Q2, the indicator 'Monetary Gain' has been replaced with 2 new indicators of 'Monetary Gain for Cases Closed in the Quarter' and 'Cumulative Monetary Gain for cases closed in the year to date'. As the new indicators have only just been implemented it is not yet possible to identify any trends from them, however, they will serve to provide clearer and more substantial information on Financial Inclusion monetary gain over the forthcoming quarters.	N/A	Les Grant
CP03-P036P Welfare Benefit Service - Monetary Gain for cases closed in the quarter	CP03-P036P How much money was gained for customers of the Welfare Benefits Service, for cases closed in the quarter?	£811,992		N/A	Les Grant
CP03-P036bP Welfare Benefit Service – Cumulative Monetary Gain for cases closed in the year to date	EP03-P036bP Cumulatively, how much money was gained for customers of the Welfare Benefits Service, for cases closed in the year to date? £1,500,000.00	£1,721,635		N/A	Les Grant



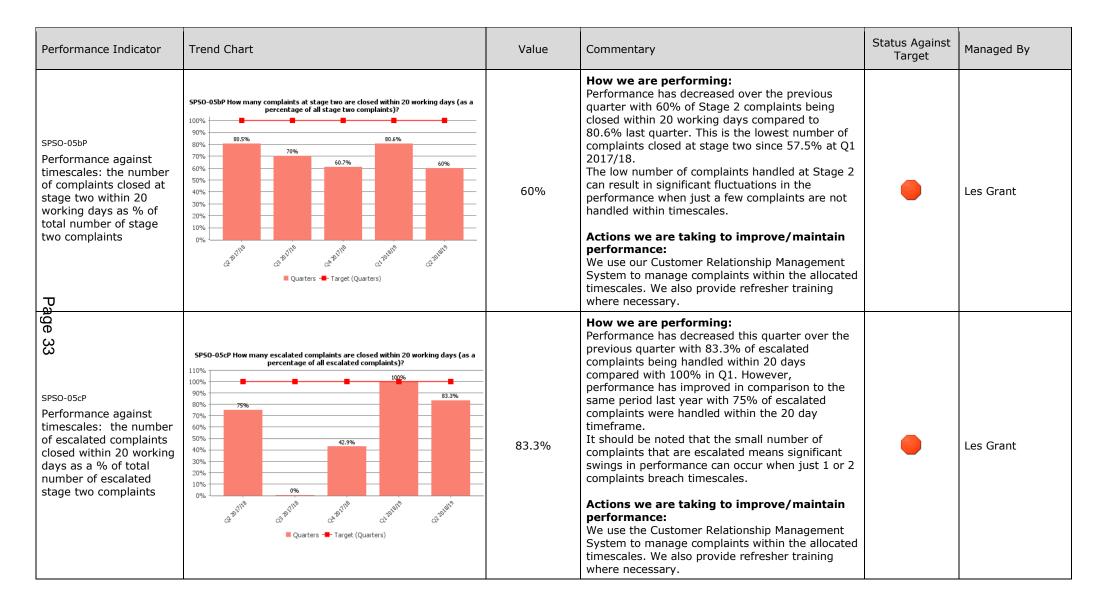


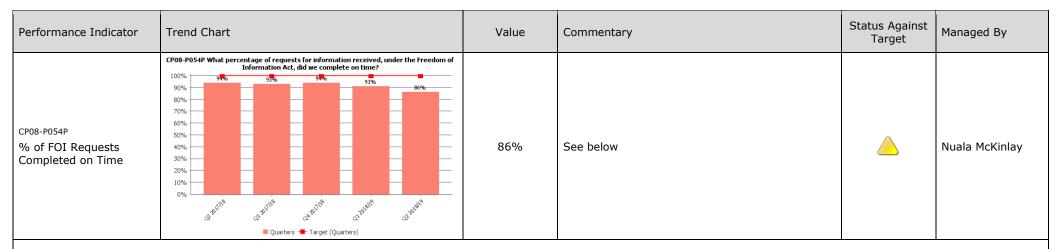
Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
SPSO-04aP Average times: the average time in working days to respond to complaints at stage one	SP50-04aP How long in working days does it take on average to respond to a complaint at stage one?	4.8	How we are performing: There has been an increase of 0.6 to the average number of days taken to respond to complaints at stage one over the previous quarter. There has been an increase from Q2 last year, with the average time in working days being 4.1. Actions we are taking to improve/maintain performance: Our Customer Relationship Management System is used to manage complaints within the allocated timescales. We also provide refresher training where necessary.		Les Grant
SO-04bP Average times: the average time in working days to respond to complaints at stage two	5P50-04bP How long in working days does it take on average to respond to a complaint at stage two?	19.1	 How we are performing: In Q2 there has been an increase of 1.8 days in the average number of days taken to respond to complaints at stage two when compared with Q1. When compared with the same quarter last year (2017/18) there has also been an increase of 4.1 days. Actions we are taking to improve/maintain performance: We use our Customer Relationship Management System to manage complaints within the allocated timescales. We also provide refresher training where necessary. 	©	Les Grant











How are we performing:

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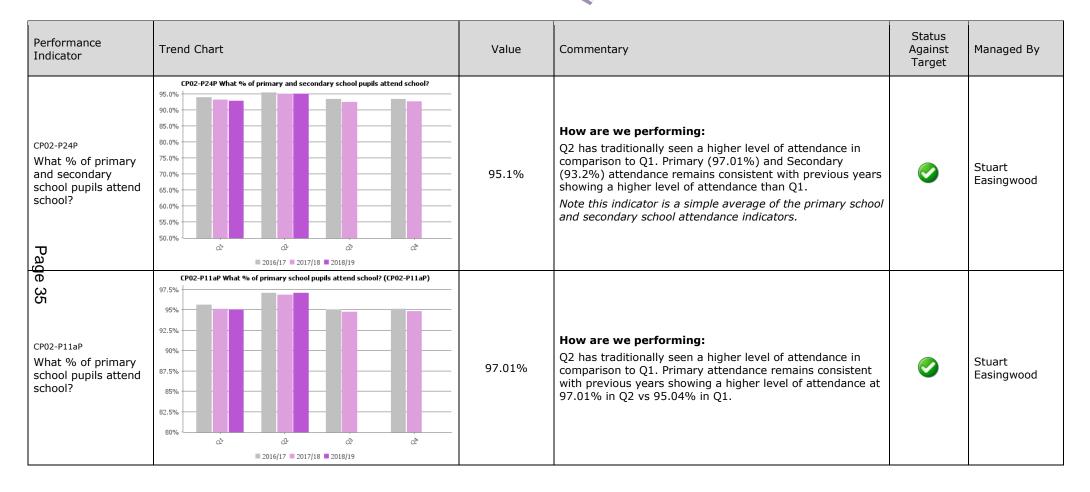
Whilst we always endeavour to reach 100% there are a variety of reasons which contribute to the occasions when this is not achieved. Requests continue to be voluminous and complex and take considerable time to collate the information, especially if more than two services require input and if there are exemptions to be considered and applied. In addition, access to more areas can impact on our ability to retrieve information timeously and is being addressed. In Q2 2018/19 86% were completed on time, slightly down on the 91% in Q1 2018/19 and 94% in Q4 2017/18.

Actions we are taking to improve/maintain performance:

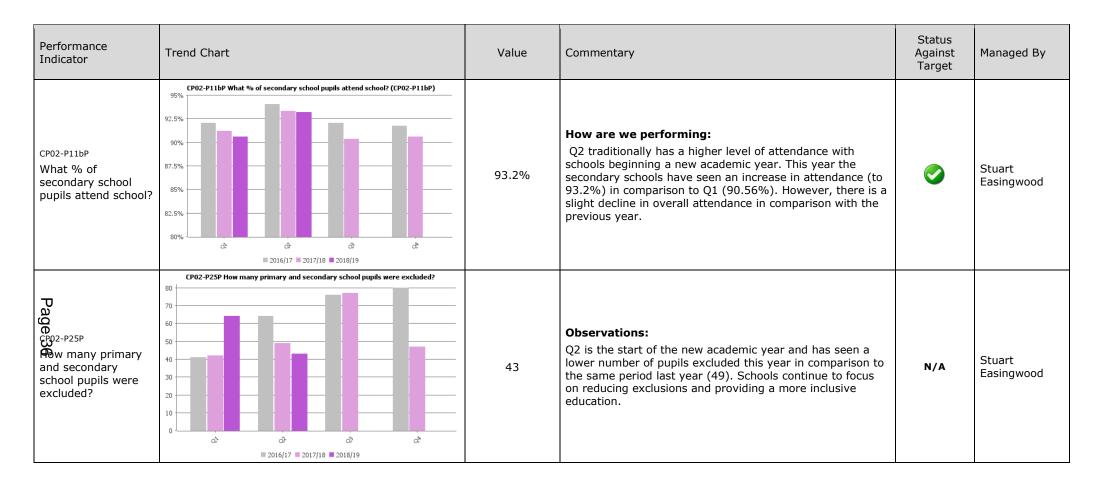
Performance is reviewed by SBC's Corporate Management Team on a monthly basis, with response times from individual departments monitored so that any problems or delays can be addressed. Performance information is also being discussed at SBC's Information Governance Group and improvement actions identified. All staff must undergo training on dealing with FOIs, and the streamlining of processes within departments, as well as the availability of information on SBC's website, means that we can respond to the majority of FOI requests quickly and efficiently. Services continue to be encouraged to seek advice from the Information Management Team in the early stages to avoid any potential issues.



Independent, Achieving People: <u>PERFORMANCE</u> Indicators









Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
^{CP02-P09aP} How many primary school pupils were excluded?	CP02-P09aP How many primary school pupils were excluded? (CP02-P09aP)	4	Observations: Q2 is the start of the new academic year and has seen a lower level of primary exclusions than in Q2 of recent years.	N/A	Stuart Easingwood
Page 2-P09bP How many secondary school pupils were excluded?	CP02-P09bP How many secondary school pupils were excluded? (CP02-P09bP)	39	Observations: Q2 is the start of the new academic year and has seen a higher level of secondary exclusions (39) than in Q2 of the previous academic year (32). We continue to work in partnership to ensure pupils are effectively supported and the risk of exclusion from school is reduced.	N/A	Stuart Easingwood



Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
CP03-P006P Looked After Children (aged 12+) in family-based placements compared to those in residential Macements	CP03-P006P What % of children (aged 12+) are accommodated with family rather than residential placements?	69%	Observations: We have seen a further small decline to 69% in the number of children over the age of 12 placed within a family setting. In Aug 2017, legislation was implemented (under the Children and Young People (Scotland) Act 2014) to allow young people who are looked after (from age 16 – 21) to change their legal status to 'Continuing Care' (as opposed to 'looked after') but remain in the same care placement (usually a foster placement). In Borders, we currently have a number of young people in 'Continuing Care', the majority of whom are in a family based placement but no longer count as 'looked after'. This contributes to the ongoing downward (negative) trend, and the measure therefore needs to be examined in this new legislative context to ensure that the situation in relation to the balance of care is accurately reflected. We continue to look to further expand our network of foster carers and use kinship carers to increase the number of children placed within family settings. Fostering recruitment activity has included recruitment days in various locations, the Scottish Borders annual Foster Care event and evening presentations to church groups and other community groups. The focus of recruitment will shortly move to Short Breaks carers for children affected by disability.		Stuart Easingwood
CP03-P006bP Looked After Children (All ages) in family-based placements compared to those in residential placements	CP03-P006bP Looked After Children in family-based placements compared to those in residential placements	85%	Observations: The majority of looked after children within the Scottish Borders are placed within a family setting rather than residential placement, reaching 85% in Q2. We continue to look to further expand our network of foster carers and use kinship carers to increase the number of children placed within family settings.	S	Stuart Easingwood

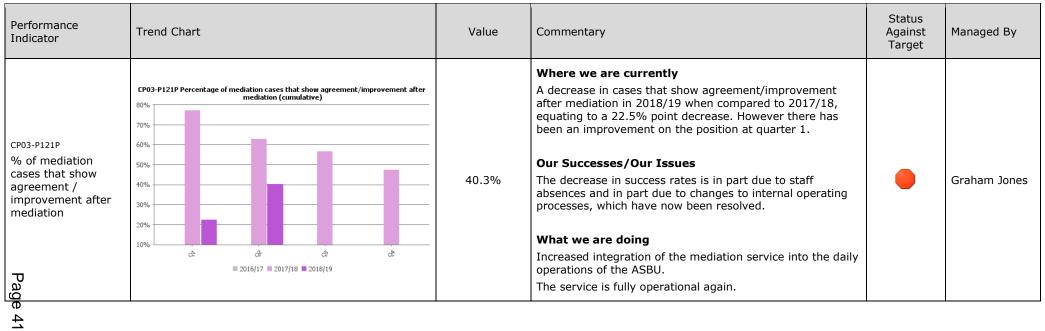


Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
CP03-P002bP % of Adults 65+ receiving care at home to sustain an independent quality of life as part of the community compared to those in a care home.	CP03-P002bP % of Adults 65+ receiving care at home to sustain an independent quality of life as part of the community compared to those in a care home. 100% 90% 77% 77% 78% 78% 78% 79% 70% 60% 50% 50% 10% 20% 20% 20% 20% 20% 20% 20% 20% 20% 2	79%	 How are we performing: The % of adults over 65 receiving care at home to sustain an independent quality of life has risen to 79%. Actions we are taking to improve/maintain performance: With the integration of Health and Social Care including more locality based services it is believed that we can further support clients to lead an independent life at home. As the integration continues to become established and more locality based services become active further increases within this PI could be realised. 		Rob McCulloch- Graham
Page CP03-P004bP Percentage of Clients using the Self Directed Support (SDS) approach based on Finance Commitment Records	CP03-P004bP Percentage of Clients using the SDS approach based on Finance Commitment Records	82.2%	 How are we performing: The % of adults who are now directing their own care and support has increased further in Q2. Actions we are taking to improve/maintain performance: All new clients are assessed using the Self Directed Support (SDS) and SBC is continuing the progression of existing clients, during reassessment, onto the Self Directed Support (SDS) approach. This measurement compares the number of clients who receive a financial commitment which would be considered a package of care with those who are assessed using the SDS approach. This is a more representative measure of the SDS implementation within the Scottish Borders. 		Rob McCulloch- Graham

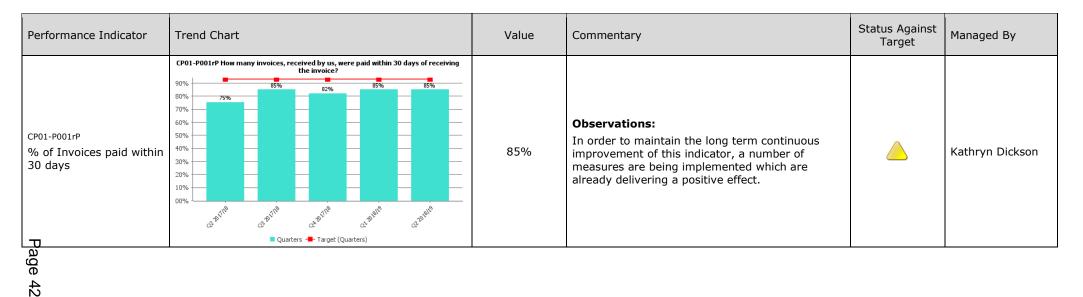


Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
CP03-P028P Proportion of new service users who receive a service within 6 weeks of assessment (year to date)	CP03-P028P What % of people contacting Social Work receive a service within 6 weeks of their assessment?	91%	Observations: The % of new service users receiving a service within 6 weeks of assessment has remained at 91%, below the target of 95%, and lower than the 98% seen in Q2 2017/18.		Rob McCulloch- Graham
Bed days associated th delayed discharges in residents aged 75+; rate per 1,000 population	Rate of Occupied Bed Days for Emergency Admissions, per 1,000 population 75+ (Quarterly) 1000	876	Observations: The quarterly occupied bed day rates for emergency admissions in Scottish Borders residents aged 75 and over have fluctuated over time but are lower than the Scottish averages. The Scottish rate has only twice gone below 1,200 per 1,000 population, while the Scottish Borders rate has never gone above 1,000 per 1,000 population. However, it should be noted that this nationally-derived measure does not include bed-days in the four Borders' Community Hospitals, which will be at least part of the reason for the Borders rates appearing lower than the national averages.		Rob McCulloch- Graham









A Thriving Economy, with Opportunities for Everyone: <u>PERFORMANCE</u> Indicators

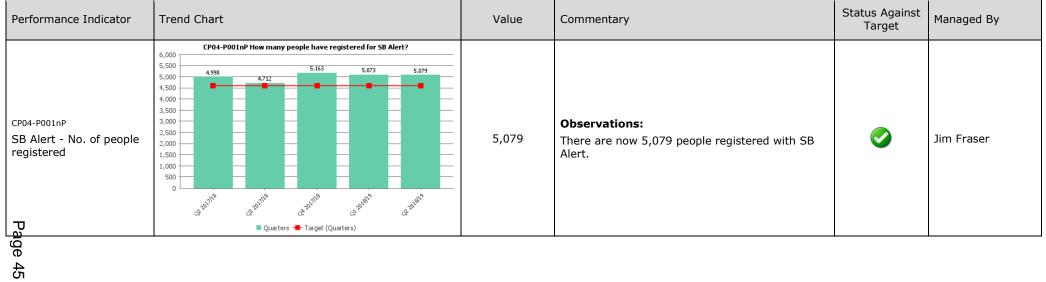
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Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
^{CP01-P001dP} Number of new Business Start Ups -Through Business Gateway	CP01-P001dP How many new businesses has Business Gateway help create?	67	Observations: Start-up figures remain fairly constant with just under 20 per month. Staffing issues have led to this proving difficult to maintain this year. The business assist figure reflects the number of businesses that have been in contact with the	N/A	Bryan McGrath
P G G G G S S S S S S S S S S S S S S S	CP01-P001eP How many businesses has Businesse Gateway supported?	365	advisers, either on a 1 to 1 basis or through workshops or seminars. This should increase in the next quarter as the Business Conference is on in October. Advisers continue to operate across the region and hold a number of workshops in different towns as well.	N/A	Bryan McGrath

Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
CP07-P001bP Occupancy Rates of Industrial and Commercial Units	CP07-P001bP What % of industrial & commercial properties, owned by the Council, are occupied?	88%	Observations: Occupancy figures by locality for Q2 (previous quarter in brackets) were: Berwickshire: 76.3% (76.3%) Cheviot: 92% (90.8%) Eildon: 89.4% (89.6%) Teviotdale & Liddlesdale: 88.9% (92.8%) Tweeddale: 96.7% (96.8%) The percentage of properties occupied across the Scottish Borders was 88%. There was a total of 5 new leases during this period.		Bryan McGrath
CP07-P001kP Number of Capital PCDjects where RAG &atus is "Green"	25 Executive - Capital Projects	18	<i>NOTE: this PI is now monitoring the "top c.20" Capital Projects (as opposed to the whole capital programme)</i>		Paul Frankland; Steven Renwick
The second secon	20 18 19 19 15 15 10 10 19	1	Observations: As of September-18, of the top 19 Capital Projects, 18 were classified as "Green" and 1 classified as Amber". There were no "Red" projects.		Paul Frankland; Steven Renwick
CP07-P001mP Number of Capital Projects where RAG status is "Red"	5 4 3 0 4 4 4 5 4 4 5 4 4 5 5 4 4 5 5 4 4 5 5 5 6 6 7 1 0 0 0 0 0 0 0 0 0 0 0 0 0	0	 Amber Projects were: Wilton Lodge Park. The majority of the project remains on time and budget, but the pursuit of parties, in relation to the delays with the café delivery, will take several months to complete and it is not guaranteed that SBC will recoup all costs. 		Paul Frankland; Steven Renwick



Empowered, Vibrant Communities: <u>PERFORMANCE</u> Indicators





Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
CP04-P001sP Asset Transfers – Number of Requests Received	Exec PMF 2018 EVC Asset Transfer Requests 4 -	0	Observations: During Q2 no formal requests have been	N/A	Shona Smith
CP04-P001tP Asset Transfers – Number of Requests Agreed	3 - 2 - 1 -	2	received; formal interest was noted by one community group and informal enquiries were received from three other community groups. Two asset transfer request (long term leases) have been agreed; one was under the Act and one outwith. Staff have been working	N/A	Shona Smith
CP04-P001uP Asset Transfers – Number of Requests Refused	0 0 0 0 0 0 0 0 0 0 0 0 0 0	0	with nine community groups seeking asset transfers.	N/A	Shona Smith
CP04-P001vP Porticipation requests – Rumber of requests Received	Exec PMF 2018 EVC Participation Requests	0	Observations:	N/A	Shona Smith
Participation requests – Number of requests Agreed	3 - 2 - 1	1	No Participation Requests were received during Quarter 2. One Participation Request that was received in Q1 was validated and an outcome improvement process put in place. Further information is being sought on another request	N/A	Shona Smith
CP04-P001xP Participation requests – Number of requests Refused	0 	0	received in Q1.	N/A	Shona Smith



Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
CP07-P002aP Tetal Number of Contracts Awarded with Chauses (CBC) included	CP07-P002aP Total Number of Contracts Awarded with Community Benefit Clauses (CBC) included	7 (Q2) 8 (Q1)	 How are we performing (Q1/Q2): The number of contracts awarded containing community benefit clauses continues to be encouraging. During this reporting period a variety of contracts carried a community benefit requirement including; Energy Improvement Contracts across the Scottish Borders Demolition Contracts Roads Surfacing Materials Framework Schools Early Years Provision Contracts Jim Clark Museum Pool Cars Contract Mental Health Homelessness The following are examples of significant projects due to commence later this year and into 2019, all containing added value through CBCs; Tapestry Building Galashiels Almstrongs Building Hawick Residual Waste Hawick Flood Protection Scheme Borders Innovation Park Borders Union Bridge Actions we are taking to improve/maintain performance: It should be noted that the number of the contracts awarded and start dates of those contracts will be subject to natural variation dependant on the timing of contract award, scope and scale of contract opportunities from the Council. It is therefore not possible to trend this indicator on a short term basis. 	N/A	Kathryn Dickson

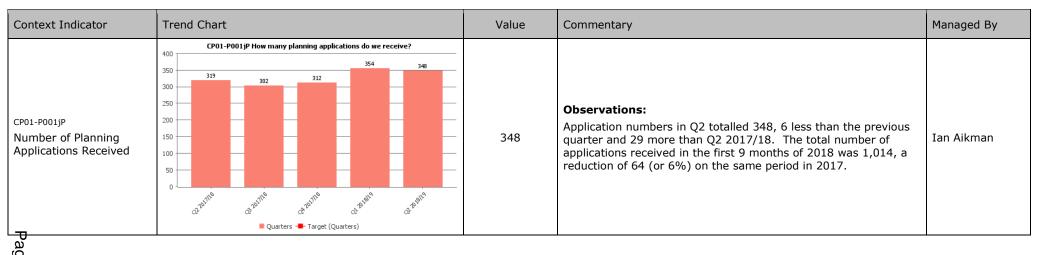


Performance Indicator	Trend Chart	Value	Commentary	Status Against Target	Managed By
CD7-P002bP Commer of new Employment and Skills Oportunities delivered as a result of Community Benefit Clauses (CBC)	CP07-P002bP Number of new Employment and Skills opportunities delivered as a result of Community Benefit Clauses (CBC)	7 (Q2) 7 (Q1)	 How are we performing (Q1/Q2): In this reporting period seven new jobs and seven work experience posts were realised from of our projects including; The new Jedburgh Intergenerational School Campus has already delivered two new posts through a local sub-contractor and the demolition of school property in the Berwickshire area has delivered a short term post over the term of that contract. The Jim Clark Museum provided a new apprenticeship for a local young person as well as a new employment opportunity. During this reporting period the Dementia Awareness contract also created two new posts to their services for the remaining period of the contract. Work experience opportunities have been provided on the Intergenerational School Campus project and at a small construction project at Burgh Primary in Galashiels. The consultant engaged for the Langlee Regeneration Project has also provided work experience opportunities with a local architect's office for two local High Schools students. Scottish Water also provided a work placement opportunity for a teacher from Berwickshire High School. Local frameworks agreements including Repairs and Maintenance, Small Plant Hire and Roads Aggregates continue to support the local economy through a wide range of employment and apprenticeship opportunities. Actions we are taking to improve/maintain performance: 	N/A	Kathryn Dickson



Our Services for You: <u>CONTEXT</u> Indicators





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Context Indicator	Trend Chart	Value	Commentary	Managed By
^{CP05-P001aP} Number of people killed on Border Roads	CP05-P001 aP How many people are killed on our roads?	1	Observations: There was 1 fatality as the result of a road accident in the Scottish Borders in Quarter 2 of 2018. This compares to a figure of 2 in Q1 2018, and 2 in Q2 2017. There were 15 people seriously injured as the result of road	Brian Young
Dos-P001bP Mamber of people Seriously injured on Border Roads	CP05-P001bP How many people are seriously injured on our roads?	15	accidents in the Scottish Borders in Quarter 2 of 2018. Unfortunately this is above the comparative figure for 2017 as well as being in excess of the rate that would achieve the nationally-set target reduction value. <i>Note this remains un-validated data and is on a calendar year</i> <i>basis.</i>	Brian Young

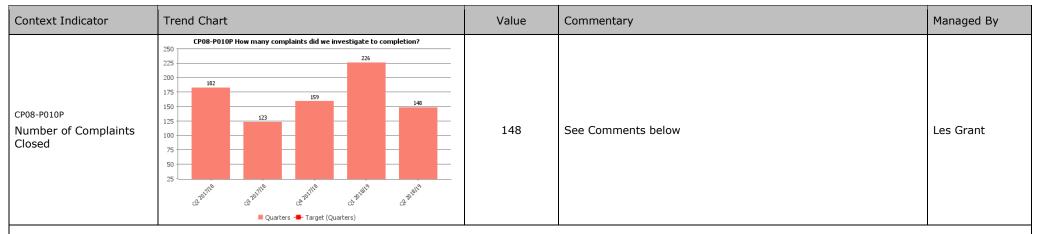


Context Indicator	Trend Chart	Value	Commentary	Managed By
^{CP07-P001cP} Capital Receipts Generated (cumulative)	CP07-P001cP How much has the Council received for selling its fixed assets (e.g. buildings), shares or debt? (cumulative) £900,000.00 buildings), shares or debt? (cumulative) £800,000.00 £800,000.00 £700,000.00 £500,000.00 £500,000.00 £379,862.00 £300,000.00 £379,862.00 £300,000.00 £379,862.00 £100,000.00 £113,900.00 £100,000.00 £113,900.00 £0.00 £114,900.00 £0.00 £113,900.00 £0.00 £114,900.00 £0.00 £114,900.00 £0.00 £114,900.00	£114,900.00	Observations: Only one sale of a small area of land has taken place in Q2 generating £1k. The year end target has been adjusted following review of Q2 potential receipts. Settlement dates for larger receipts have been set for Q3.	Neil Hastie
CP07-P001dP Total no. of properties surplus to requirements	Exec PMF 2018 05FY Properties Marketed	30	Observations: There are currently 30 properties surplus to the Councils	Neil Hastie
Cor-PO01eP Cotal no. of properties	22 - 20 - 18 - 15 - 12 -	5	requirements. A total of 5 are actively being marketed through our selling agents. 16 properties are currently under offer , 6 of which are industrial development sites to local businesses. Settlement dates for West Linton former Primary School and 31	Neil Hastie
CP07-P001fP Total no. of properties progressed to "under offer"	2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	16	High Street, Jedburgh have been set for Q3. Demolition of part of the former Duns Primary School is due to commence in Q3 with marketing thereafter. The former Kelso High School is under offer following a successful marketing exercise. The Burgh Yard site in Galashiels is going to a closing date on 25th October.	Neil Hastie



Context Indicator	Trend Chart	Value	Commentary	Managed By
CP08-P063P Face-to-Face interactions (taken through CRM) by Customer Services	CP08-P063P How many people were logged as coming into our Contact Centres to deal with our Customer Services staff face to face? (CP08-P63P) 0,000 45,000 <t< td=""><td>15,734</td><td> How we are performing: There has been an increase of 489 face-to face interactions during Q2 when compared with Q1. In comparison to the same quarter last year (2017/18) there has been a decrease of 1,077 face-to-face interactions. Actions we are taking to improve/maintain performance: The decrease in face-face interactions in comparison to Q2 2017/18 could be a result of more services moving online. The promotion of the 0300 number is ongoing and has resulted in face-to-face trends to decrease and voice interactions to increase. </td><td>Les Grant</td></t<>	15,734	 How we are performing: There has been an increase of 489 face-to face interactions during Q2 when compared with Q1. In comparison to the same quarter last year (2017/18) there has been a decrease of 1,077 face-to-face interactions. Actions we are taking to improve/maintain performance: The decrease in face-face interactions in comparison to Q2 2017/18 could be a result of more services moving online. The promotion of the 0300 number is ongoing and has resulted in face-to-face trends to decrease and voice interactions to increase. 	Les Grant
Dependence Boos-Pooge Batal number of interactions (taken Norough CRM) by Customer Services	CP08-P066P How many transactions were logged as handled by Customer Services staff? 50,000 45,000 44,724 44,724 42,257 42,965 4	42,965	 How we are performing: Throughout Q2 there has been an increase of 708 transactions taken through CRM when compared with Q1. When reviewing the same period last year there has been a decrease of 1,759 interactions. These figures remain fairly consistent. Actions we are taking to improve/maintain performance: We actively promote the website and the Customer Services 0300 100 1800 line. We are also continually working to increase the number of services delivered digitally and to encourage selfservice. 	Les Grant





How we are performing:

In Q2 148 complaints were closed. 40% of complaints were classified as 'Justified' and 52% as 'Unjustified'. In addition 8% complaints were classified as 'Policy'.

Below is a split of complaints closed during the period by locality and reason. Where a complaint has been logged anonymously it cannot be attributed to a locality and therefore shows as and defined. 10% of complaints closed were undefined in Q2.

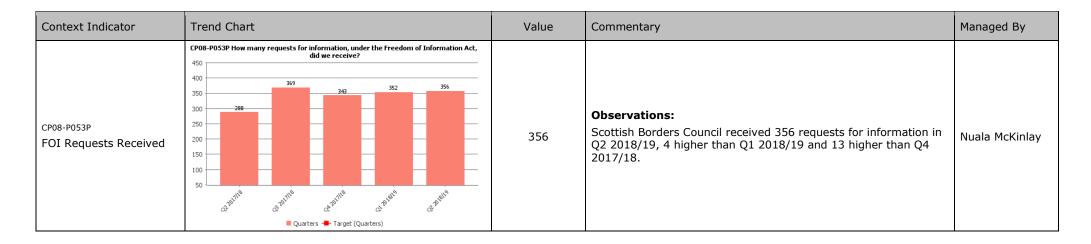
extegories of complaints are split as below:

(Note that small variations in the table total vs the indicator overall are due to the time lag in preparation of the commentary)

	Berwickshire	Cheviot	Eildon	Teviot	Tweeddale	Undefined	Summary
Delay in Responding	4	2	2	2	0	0	10
Employee Attitude	0	5	1	2	3	1	12
Failure to Del Ser	9	9	11	13	13	2	57
Other	6	5	10	6	10	6	43
Policy	2	3	6	2	2	4	19
Bias or Discrimination	0	0	1	0	1	1	3
Totals	21	24	31	25	29	14	144

Eildon and Tweeddale localities were the areas with the highest number of complaints (21.5% and 20% respectively) with the most popular classification reason being 'Failure to Deliver Service' across all five localities. Berwickshire received the fewest complaints accounting for 14.5% of complaints closed.



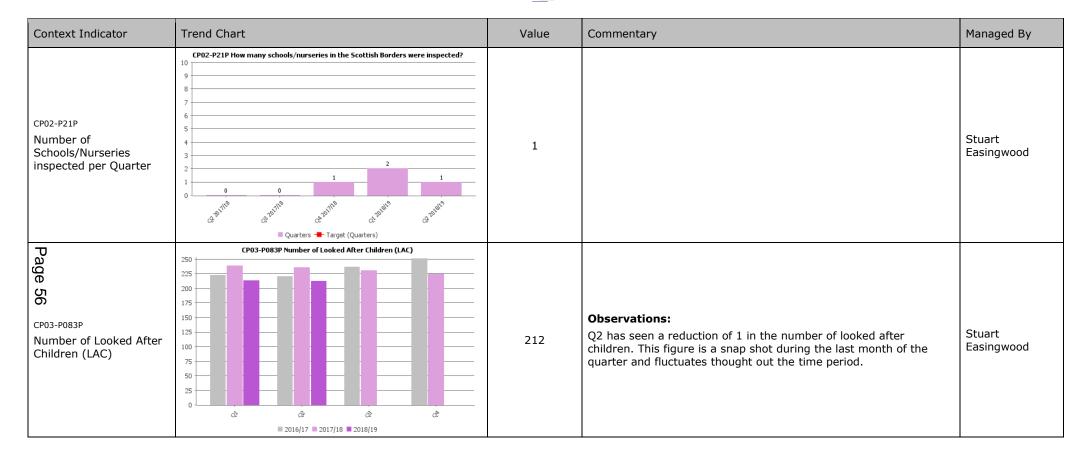




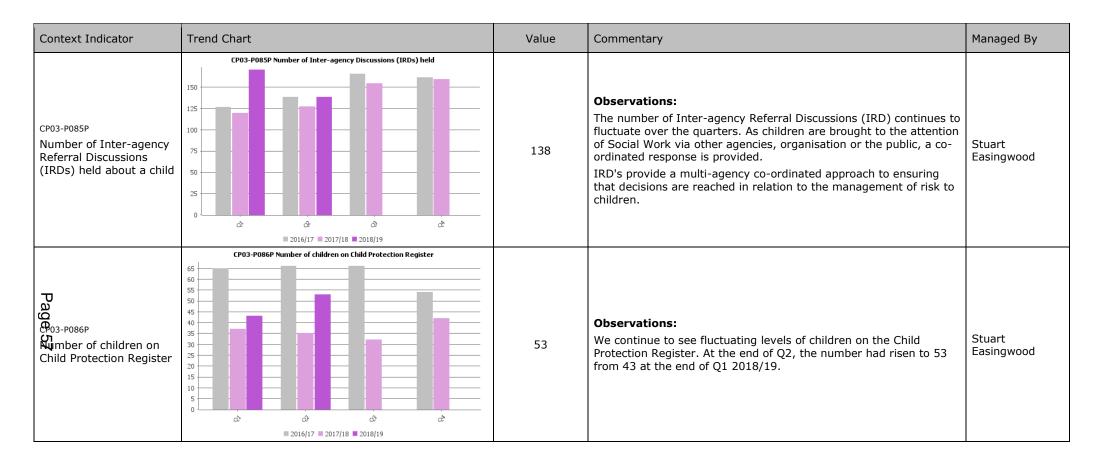
Context Indicator	Trend Chart	Value	Commentary	Managed By
^{CP08-P159P} Number of Facebook Engagements	CP08-P159P Number of Facebook Engagements 225,000 200,000 175,000 150,000 150,000 150,000 25,000 0 44.405 45.061 59,448 66,041 59,448 66,041 59,448 66,041 59,448 66,041 6,000 0 0 0 0 0 0 0 0 0 0 0 0	0bservations: 0n Facebook, SBC posts reached an estimation (+28,861 on Q2 2017/18), with 66,041 eng commenting, sharing) with posts (+21,636 or *NB: This is a total of weekly unique reach, s posts will be significantly higher. *NB: This is a total of weekly unique reach, s posts will be significantly higher. *NB: This is a total of weekly unique reach, s posts will be significantly higher. *NB: This is a total of weekly unique reach, s posts will be significantly higher. *NB: This is a total of weekly unique reach, s posts will be significantly higher. *NB: This is a total of weekly unique reach, s posts will be significantly higher. *NB: This is a total of weekly unique reach, s posts will be significantly higher. *NB: This is a total of weekly unique reach, s posts will be significantly higher. *NB: This is a total of weekly unique reach, s posts will be significantly higher. *NB: This is a total of weekly unique reach, s posts will be significantly higher. *NB: This is a total of weekly unique reach, s posts will be significantly higher. *NB: This is a total of weekly unique reach of the indication to lost dogs, with the reach of the indication to lost dogs, with the reach of the indication to lost dogs. *NB: This is a total of weekly unique reach, s post links weekly to the public and media. 13 Facebook posts reache people and generated 17,000 clicks on links t webpage providing road closure and service i updates. *NB: This is a total of weekly unique reach of the indication to the public and media. 13 Faceboo	 On Facebook, SBC posts reached an estimated 394,654 people* (+28,861 on Q2 2017/18), with 66,041 engaging (liking, commenting, sharing) with posts (+21,636 on Q2 2017/18). *NB: This is a total of weekly unique reach, so total reach of all posts will be significantly higher. The four most popular Facebook posts from Quarter 2 were all in relation to lost dogs, with the reach of the individual posts 	Tracey Graham
P 20 20 20 20 20 20 20 20 20 20 20 20 20	80,000 70,000 60,000 50,000 20,000 10,994 11,781 11,702 10,821 10,821		 totalling over 83,000 and engagement almost 8,000. The Communications and Marketing team were in the Emergency Planning Centre throughout Storm Ali to provide information to the public and media. 13 Facebook posts reached over 108,000 people and generated 17,000 clicks on links to the dedicated webpage providing road closure and service information and updates. During Quarter 2 Twitter post links were clicked 10,821 	Tracey Graham



Independent, Achieving People: <u>CONTEXT</u> Indicators _____









Context Indicator	Trend Chart	Value	Commentary	Managed By
CP06-P37bP New Modern Apprentices employed by SBC	Exec PMF 2018 IAP Combined Chart Modern Apprentices	35		Clair Hepburn
CP06-P37cP Modern Apprentices securing SBC employment after apprenticeship	35 30 25 20 15 10	3	Observations: The number of Modern Apprentices (MAs) has increased from 39 at the end of quarter 1 to 46 at the end of quarter 2. We have seen an increase in recruitment of MAs. In 2017/18 SBC recruited 26 MAs in total. During the first two quarters of 2018/19	Clair Hepburn
CP06-P037P Current Modern Apprentices employed within SBC	5 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	46	SBC has recruited 35 MA posts.	Clair Hepburn
CP03-P004P CP03-P004P Adults with self-directed care arrangements per 1,000 population	CP03-P004P How many adults have self-directed care (SDS) arrangements? (rate per 1,000 people) 20.00 22.50 20.00 18.39 18.39 18.59 19.15 20.16 20.59 20.00 18.39 18.59 19.15 20.16 20.59 20.16 20.59 20.16 20.59 20.16 20.59 20.10 20.59 20.16 20.59 20.16 20.59 20.16 20.59 20.16 20.59 20.16 20.59 20.16 20.59 20.16 20.59 20.16 20.59 20.16 20.59 20.16 20.59 20.16 20.59 20.16 20.59 20.16 20.59 20.16 20.59 20.10 20.59 20.16 20.59 20.00 20.50 20.0	20.59	Observations: The rate of SDS care per 1000 people has risen to 20.59 from 20.16 in the previous period. There is an expectation that the majority of clients will be assessed using the SDS approach and new clients are using this approach. We also continue to review and reassess existing clients using the SDS approach. Borders continues to perform well against Scottish Averages.	Rob McCulloch- Graham

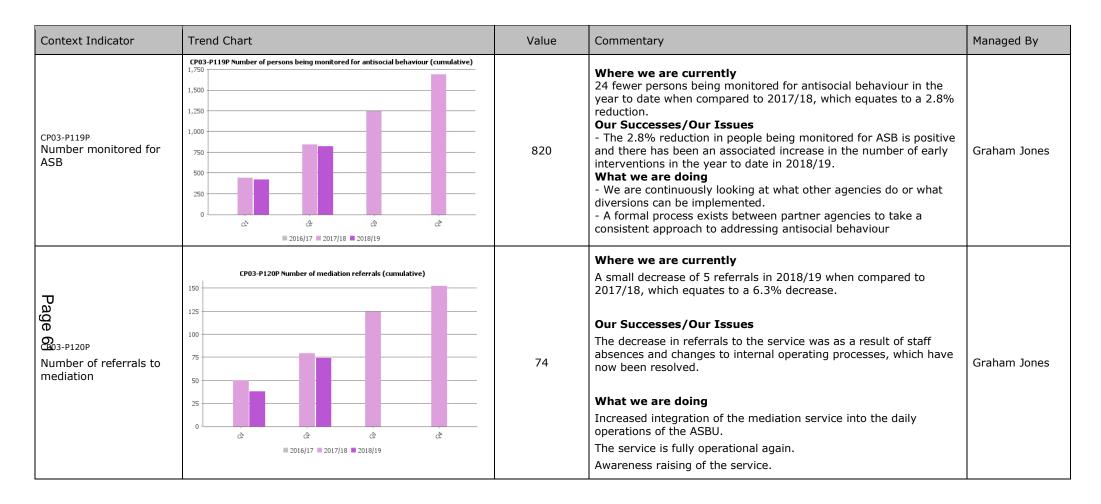


Context Indicator	Trend Chart	Value	Commentary	Managed By
CP03-P149P Adult protection - Number of Concerns	CP03-P149P Adult protection - Number of Concerns	76	Observations: The number of Concerns, at 76 in Q2, has fallen from the level of 96 seen in Q1.	Stuart Easingwood
ບ ດ ດ CP03P150P Adult protection - Number of Investigations	CP03-P150P Adult protection - Number of Investigations	45	Observations: The number of Investigations, at 45 in Q2, is 1 higher than the 44 seen in Q1.	Stuart Easingwood
CP03-P037P Number of reported incidents of domestic abuse (cumulative)	CP03-P037P How many incidents of domestic abuse are reported to Police Scotland? (cumulative)	528	Observations: 36 (6.4%) fewer incidents reported in the year to date 2018/19 when compared to the same time period in 2017/18.	Graham Jones

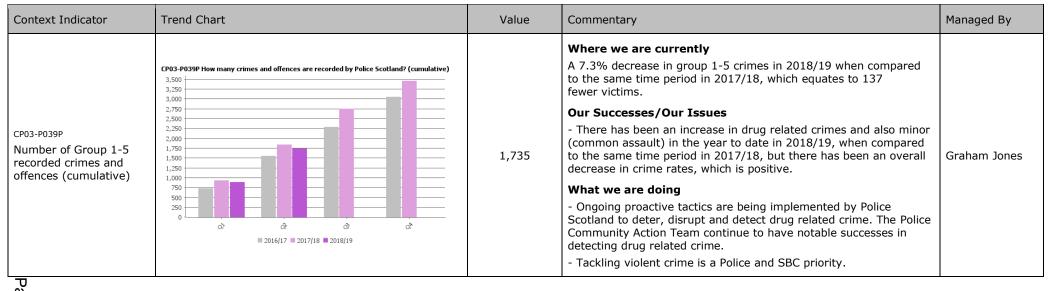


Context Indicator	Trend Chart	Value	Commentary	Managed By
^{CP03-P158P} Number of Referrals To Domestic Abuse Services (Cumulative)	CP03-P158P Number of Referrals To SBC Domestic Abuse Services (Cumulative)	370	Observations: Referrals into SBC domestic abuse services are 28% (81 referrals) higher than 2017/18 at the same point in time. All services are now fully operational.	Graham Jones
D G 03-P141P Number of ASB Incidents Cumulative)	CP03-P141P Number of reported ASB incidents (cumulative)	7,961	Observations: A decrease of 394 incidents in the year to date in 2018/19 when compared to 2017/18 for the same time period, which equates to a 4.7% decrease, which is positive. We continue to identify and intervene early in cases of antisocial behaviour.	Graham Jones
^{CP03-P118P} Number of ASB Early Interventions	CP03-P118P Number of ASB early Interventions (cumulative)	468	 Where we are currently An increase of 80 interventions in the year to date when compared to 2017/18, which equates to a 20.6% increase. Early interventions have helped to reduce the number of people being monitored for antisocial behaviour, which is positive. Our Successes/Our Issues We continue to work as a partnership to share information and respond in a coordinated way. What we are doing We are using analysis to better understand antisocial behaviour and to improve the approach being taken and the outcomes for complainers. 	Graham Jones









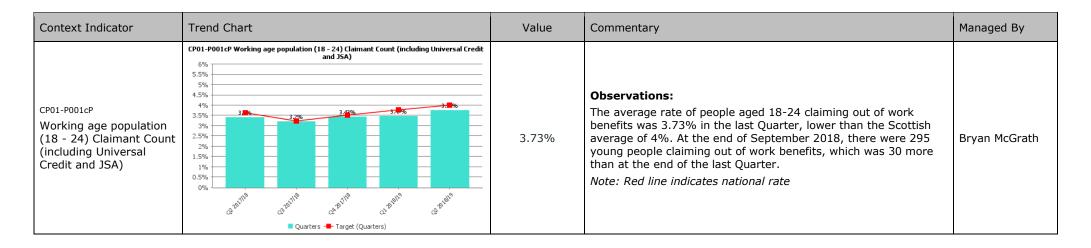
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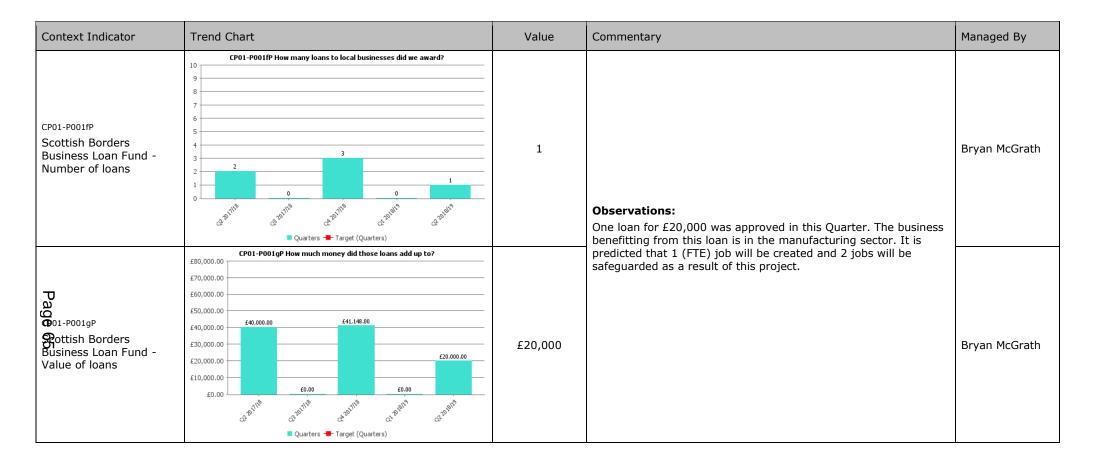
A Thriving Economy, with Opportunities for Everyone: <u>CONTEXT</u> Indicators <u></u>

Context Indicator	Trend Chart	Value	Commentary	Managed By
CP01-P001aP Working age population (16 - 64) employment rate	CP01-P001aP What percentage of people aged between 16-64 are in employment? 100% 90% 80% 74.7% 74.5% 74.5% 74.5% 74.5% 74.1% 70% 74.5% 60% 74.1% 50% 74.1% 40% 74.5% 30% 74.5% 20% 74.5% 10% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% 0% 74.1% <td>74.1% (Q1)</td> <td>Observations: The number of people in employment in the Scottish Borders is now 52,400 (74.1%), which is 600 less than in Q4 of 2017-18. The Scottish Borders rate is below those of Scotland (74.5%) and the UK (75%). <i>Note: Red line indicates national rate, and one quarter lag in data</i></td> <td>Bryan McGrath</td>	74.1% (Q1)	Observations: The number of people in employment in the Scottish Borders is now 52,400 (74.1%), which is 600 less than in Q4 of 2017-18. The Scottish Borders rate is below those of Scotland (74.5%) and the UK (75%). <i>Note: Red line indicates national rate, and one quarter lag in data</i>	Bryan McGrath
CP01-P001bP Working age population (16 - 64) Claimant Count (including Universal Credit and JSA)	CP01-P001bP Working age population (16 - 64) Claimant Count (including Universal Credit and JSA)	1.73%	Observations: The average rate of people aged 16-64 claiming out of work benefits was 1.73%, lower than the Scottish rate of 2.7%. At the end of September 2018, there were 1,220 people claiming out of work benefits, which is 125 more than at the end of the last Quarter. <i>Note: Red line indicates national rate</i>	Bryan McGrath

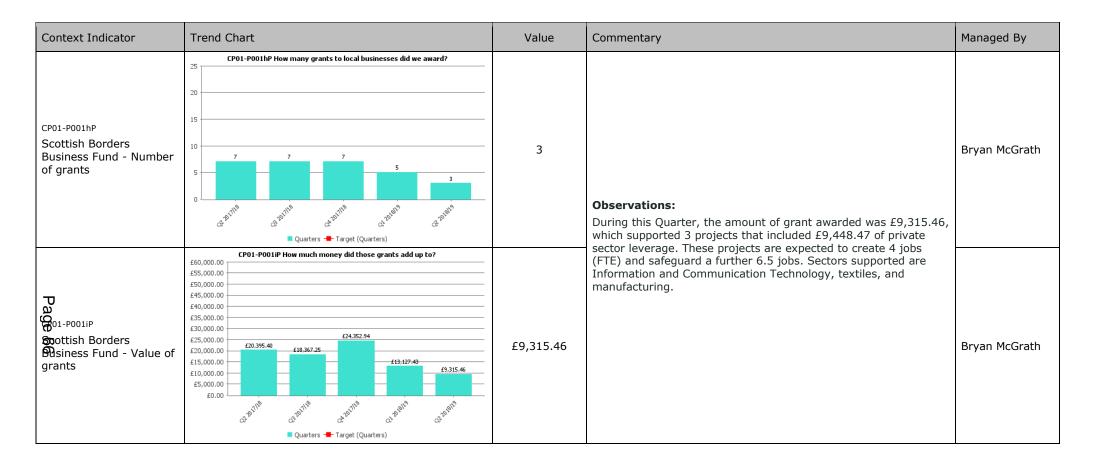


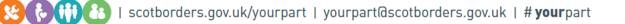




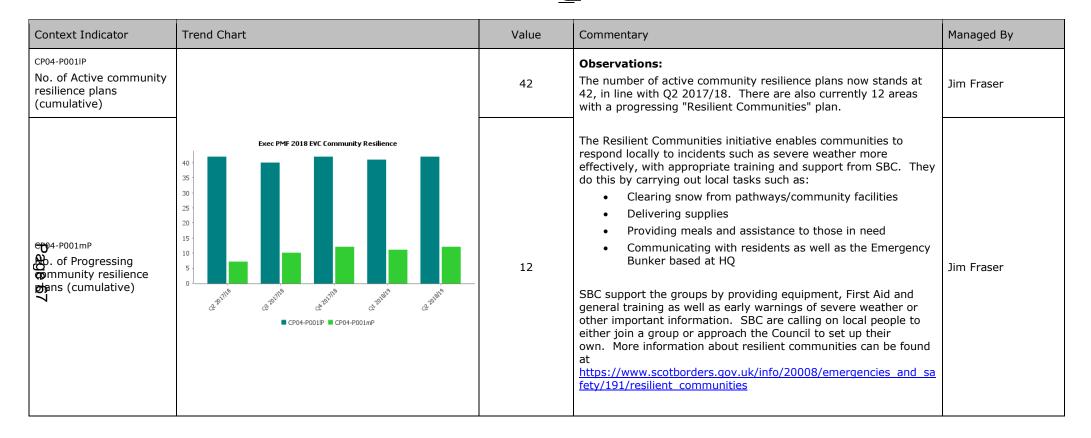


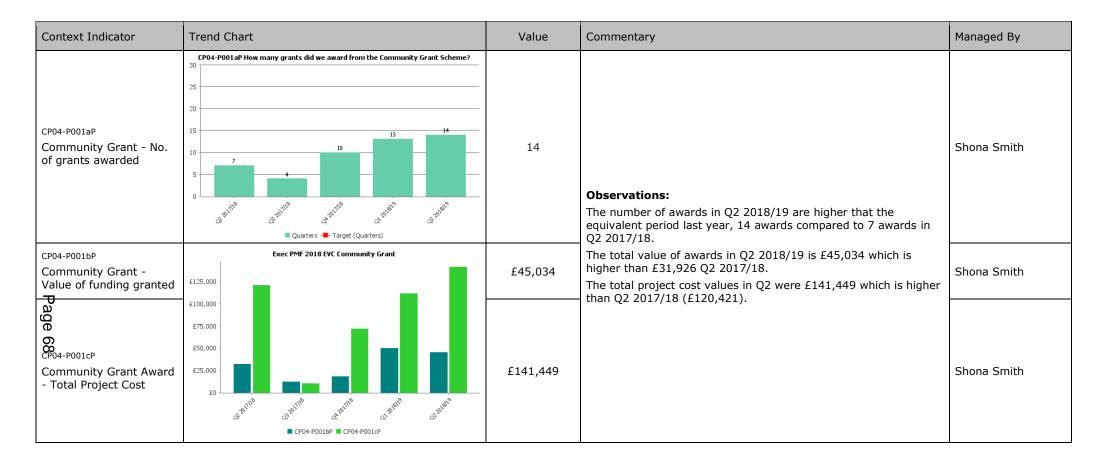






Empowered, Vibrant Communities: <u>CONTEXT</u> Indicators <u></u>







Context Indicator	Trend Chart	Value	Commentary	Managed By
^{CP04-P001jP} Quality of Life Fund – Total value of funds awarded (cumulative)	CP04-P001jP The Total value of funds awarded from the Quality of Life Fund (cumulative) £110,000.00 £000,000.00 £0000 £000.00 £000.00 £00000 £00000 £00000 £00000 £00000 £00000 £0000000 £000000 £000000 £000000 £00000000	£52,480	Observations: Cumulatively to Q2, 40 projects have been awarded a total of £52,480. The amounts awarded range from £72 to £6,495 and average £1,312. 5 projects have been carried forward into 2018/19 with funds awarded in 2017/18.	Jason Hedley
D Deighbourhood Small Sohemes Fund – Total Value of funds awarded (cumulative)	CP04-P001kP The Total value of funds awarded from the Neighbourhood Small Schemes Fund (cumulative)	£47,516	Observations: Cumulatively to Q2, 26 projects have been awarded a total of $\pounds47,516$. The amounts awarded range from $\pounds66$ to $\pounds6,388$ and average $\pounds1,828$. 11 projects have been carried forward into 2018/19 with funds awarded in 2017/18.	Jason Hedley
CP04-P001oP The number of people carrying out volunteer work with SBC		186	Observations: The total number of volunteers is down on Q1. This was anticipated due to a member of staff, within one service, taking maternity leave. This had had a knock-on effect on the economic benefit to SBC which has fallen slightly to £16,492.54. However, the fall is not as large as it could be due to the additional number of hours undertaken by those volunteering with Walk It.	Shona Smith



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partners

SCOTTISH BORDERS COMMUNITY ACTION TEAM IMPACT REPORT FOR Q2 JULY to SEPTEMBER 2018

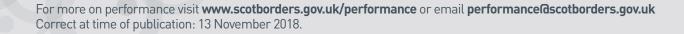
BERWICKSHIRE	CHEVIOT	EILDON	TEVIOT	TWEEDDALE
TASKING DURING PERIOD	TASKING DURING PERIOD	TASKING DURING PERIOD	TASKING DURING PERIOD	TASKING DURING PERIOD
 Antisocial issues in and around Haymons Cove, Eyemouth. Antisocial issues in Priory Hill, Coldstream. 	 Antisocial behaviour, intimidation and harassment in Inchmyre, Kelso. Antisocial behaviour, vandalism and intimidation in Maxmill Park, Kelso. 	 Issues in Tulley Court, Galashiels. Issues in Muthag Street, Selkirk. 	 Youth issues at Hawick High School. Youth issues in Kenilworth Avenue and Burnfoot in general. 	 Kingsmeadow car park, issue with antisocial driving. Youth alcohol issues in Peebles town centre.
EVIDENCE OF IMPACT	EVIDENCE OF IMPACT	EVIDENCE OF IMPACT	EVIDENCE OF IMPACT	EVIDENCE OF IMPACT
 Patrols carried out. No further problems reported. Working alongside the Community Beat Officer to address issues in the community. 	 Call volume reduced after the initial reports. Issues in September are subject to ongoing Police enquiries. CAT are liaising with SBC to identify tenants and address issues. 	 Drugs warrant executed involving CAT and Police Scotland proactive team resulted in charges being brought. CAT and multi-agency visit to the location was well received by residents who were spoken to regarding how to report antisocial behaviour. Call volume has reduced significantly. 	 CAT sergeant and the Youth Community Officers are involved in multi-agency meetings regarding individuals named as causing issues. Incident volumes have reduced. CAT have patrolled the area and visited licensed premises. Incident volumes have reduced significantly. 	 Young drivers who frequent the car park have been spoken to by CAT officers. Incident numbers are low. Patrols carried out at the end of September when the problem was identified. Tasking will continue into October but incident volume has reduced.
TY ACTION TEAM (CAT) ACTIONS				

COMMUNITY ACTION TEAM (CAT) ACTIONS

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	Q1	Q2								
Raised in Qtr	3	4	2	6	6	8	7	7	4	8
Accepted in Qtr	2	2	1	2	4	4	2	3	2	2

NOTE: Not all issues received and discussed at the CAT oversight group meeting are taken on as actions by the CAT. Some actions may be more appropriately followed up and actioned by another service within SBC or by a partner organisation. Also some actions are tasked directly through Police Scotland so are not reflected in the figures above but show the impact the team is having in the Borders.





SCOTTISH BORDERS COMMUNITY ACTION TEAM IMPACT REPORT FOR Q2 JULY to SEPTEMBER 2018

HI-VISIBILITY FOOT PATROL (HOURS)	MOBILE PATROL (HOURS)	ROAD TRAFFIC NO. OF FIXED PENALTIES ISSUED	PARKING NO. OF TICKETS ISSUED	NUMBER OF DRUG SEARCHES UNDERTAKEN PERSONS
Q1 Q2 Q3 Q4 76.5 83.5	Q1 Q2 Q3 Q4 108.5 145	Q1 Q2 Q3 Q4 9 3	Q1 Q2 Q3 Q4 219 241	Q1 Q2 Q3 Q4 69 44
The CAT, during the second quarter have conducted target foot patrols in the identified areas of concern, Galapark - Galashiels, Inchmyre -	Mobile patrols are regularly carried out throughout the Borders by the CAT. These patrols are intelligence led. As a result of these patrols	From completing mobile patrols and static road checks several motorists have been charged with relevant road traffic offences with	All Borders towns have received attention in relation to dangerous and inconsiderate parking with an increase in the number of	31.8% of searches were positive for drugs
Kelso, Burnfoot – Hawick, Tweed Green – Peebles and Haymons Cove - Eyemouth. On patrol officers have engaged with residents to gain a better understanding of the problems in the area.	officers have made a number of drugs recoveries and issued traffic tickets and reported offenders. STATIC ROAD CHECKS	affic and drivers reported to court. The Officers have been completing CAT do take the opportunity to speak with and educate motorists regarding their driving style/ Streets in response to concerns raised by local businesses and PREMISES		
The CAT also patrolled local events including Kelso Civic Week and the Stowed Out Festival. Positive	CHECKS	and in relation to minor vehicle maintenance issues. Officers have had positive results following engagement with young drivers	is important, the CAT officers do try to move vehicles on when possible and explain the parking regulations to the public. The CAT are liaising	Q1 Q2 Q3 Q4 16 19
feedback was received from the organisers of the Stowed Out Festival with the CAT maintaining a presence throughout the event and travelling on the Borders railway to assist with the large number of youths that attended the event. Being present at these events has given the CAT opportunities to engage with the wider local computies and through properties	40 20 The CAT have continued to conduct static road checks on many of our arterial routes including the A72 at Cardrona & Peebles, A6105 at Duns & Gordon, A7 at Selkirk, Hawick & Galashiels and A68 at Jedburgh and Earlston as well as static	in areas identified as having antisocial/inconsiderate driving by groups. Work has also been done to enlighten cyclists using pavements in Innerleithen and engage with motorcyclists using the A708 at St Marys Loch.	with the local authority with regards to any signage problems or insufficient road markings.	78.9% of searches were positive for drugs



Galashiels, Eyemouth, Hawick, Lauder & Kelso. The visibility of

Police conducting these types of

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of alcohol from young people and several recoveries of controlled

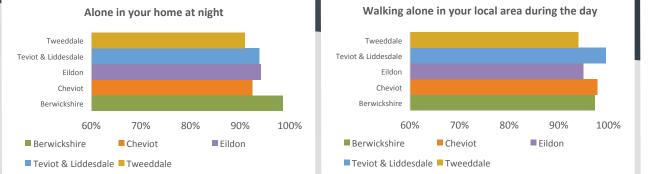


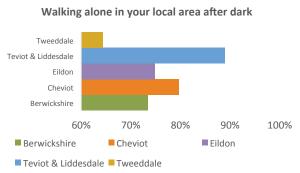
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SCOTTISH BORDERS COMMUNITY ACTION TEAM LIFE IN THE SCOTTISH BORDERS – IMPACT AND PERCEPTIONS OF THE COMMUNITY ACTION TEAM (CAT)

During summer 2018, Scottish Borders Council undertook a Household Survey to gather views on quality of life, neighbourhoods, and council services. Interim, high level results on community safety are presented below by locality. The Community Action Team (CAT), introduced in April 2018, aims to have a positive impact on community safety across the region.

How safe do you feel?* % Feeling Very Safe or Fairly Safe





*Based on interim results, Oct 2018. Full Household Survey results will be presented to Scottish Borders Council in early 2019

Many of the things that people highlighted in the Household Survey as an issue in their area being dealt with on a day to day basis by the CAT. For example, the Household survey revealed the % of Borders residents who had experienced the following issues in their local area frequently/occasionally*:



*Based on interim results, Oct 2018. Full Household Survey results will be presented to Scottish Borders Council in early 2019

SBC also recruited to a "People's Panel", and asked more specific questions about the impact and visibility of the Community Action Team. Whilst performance information shows the CAT is have a positive impact, there is still work to do. The People's Panel will be contacted again in March 2019 to assess perception after a year of operation.

	area. I occasionally see a police officer	 "What a good idea to have a team that is accessible to the public and local".	"CAT is doing a good job of keeping Jedburgh relatively crime free".
	in town".		

For more on performance visit **www.scotborders.gov.uk/performance** or email **performance@scotborders.gov.uk** Correct at time of publication: 13 November 2018.

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